

#36, Lalbagh Main Road, Bangalore 560027

A Public-Private-Partnership University under RUSA 2.0 of
MHRD (Government of India)
Established by the Karnataka Govt. Act No. 24 of 2021



**DEPARTMENT OF COMMERCE** 

### Bachelor of Commerce [B.Com] Industry Integrated

Adhering to National Education Policy [NEP]

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### 1 ABOUT THE UNIVERSITY

St Joseph's University is a Jesuit university at the heart of Bengaluru, the Silicon city of India. Established in 1882 by Paris Foreign Mission Fathers, the management of the University was handed over to the Jesuit order (Society of Jesus) in 1937. The University was first affiliated with the University of Madras and later with the Mysore and Bangalore universities. In 1986, St Joseph's University became the first affiliated University in Karnataka to offer postgraduate courses. In 1988, it became the first University in Karnataka to get a Research Centre, and in 2005, it was one of five Universitys in Karnataka that was awarded academic autonomy. In February 2021, St Joseph's University bill was presented in the Karnataka Legislative Assembly and was subsequently passed by the Legislative Assembly and Karnataka Legislative Councill. The University received its university status on 2 July 2022 and was inaugurated as India's first Public-Private-Parnership University by the Honourable President of India, Smt. Droupadi Murmu on 27 September 2022.

As a university, we are dedicated to excellence in education. Over the years, our students have been ranked among the finest in the country, as attested by our illustrious alumni. With an accomplished faculty both in teaching and research, the university is home to leading centres of excellence on campus. Here we try to create leaders for a better world, leaders deeply rooted in our philosophy "Fide et Labore" (a Latin phrase that means "Faith and Toil"), who commit themselves to excel in the fields they choose. We make every effort to be relevant, innovative, and creative. St Joseph's continues to be a place of deep care for each person, especially those who feel most vulnerable.

### **VISION**

St Joseph's is a Jesuit institution. Jesuit education is inspired and motivated by the person and message of Jesus Christ. St Joseph's educates women and men to be learners for life.

### **MISSION**

- 1. <u>Academic Excellence:</u> Studying subjects is a major task. All the necessary facilities are made available for students like reading room, good library and computer lab with internet facility to assist them in the same.
- 2. <u>Character Formation:</u> Character development is an essential aspect of education. A person is what his/her values are. Your character includes your behavior, your values and attitudes to life and to others and the way you face life. Building up character, a sense of hard work, perseverance, honesty, integrity, sensitivity to others and universal love that embrace all people, cutting across barriers of language, religion and caste.
- 3. <u>Social Concern:</u> The Management has made a policy of admitting, as far as possible, students from the socio-economically marginalized groups. It is the vision of the University to train students who are socially conscious and ready to stake their lives for the oppressed and the exploited. Our task as educators is to create in the student a deeper understanding of oneself and to change the world by creating plentiful opportunities for personal and social growth and total development. For the members of the Society of Jesus, education is not a commercial activity. It is a mission.

Our mission is to build up a group of young men and women who would be agents of change in society and work towards a secular world of fraternity, equality, and justice.

### 2 SCHOOL OF BUSINESS

The School of Business at St. Joseph's University provides an enabling environment to help its students stand out both academically and in shaping them to an overall balanced personality both in terms of the University's vision and today's competitive environment. Since its commencement, the Department has continuously evolved offering diverse programs in the field of business studies. The Department aims at a holistic and integral formation of its students, fostering in them a spirit of academic excellence, character formation and social concern, shaping them to become "men and women" for others. The department strives to equip in its students' skills required to face the challenges of a dynamic business world.

- Vision: To impart value-based quality education to serve the ever-changing global needs in the field of commerce by preparing men and women who will be agents of change.
- Mission: School of Business strives to provide quality Commerce education by adopting effective teaching-learning processes along with developing the required values, skills and attitudes to create business leaders with a passion for the world of business who will understand the economic, social, and global context of business.

### 3 PROGRAM PROFILE

The Programme is designed to provide a comprehensive understanding of Commerce education and to train the students in communication skills effectively and inculcate entrepreneurship skills and decision-making capabilities. The Programme also includes practical exposure in the form of case studies, projects, presentations, industrial visits and interaction with experts from the industry. The curriculum is designed in collaboration with Tata Consultancy Services (TCS). Student study one course in each semester designed by TCS, these subjects are delivered by faculties who are trained and certified by TCS. The programme aims at developing professionals to meet the industry requirements in India and Abroad. Upon successful completion of the course TCS offers placement assistance to students depending on the performance in the interview.

- Duration: 3 years (6 semesters). A student successfully completing Three (03) years of the program will be awarded a Bachelor's Degree in Commerce Or
   Duration: 4 years (8 semesters). A student successfully completing Four (04) years of the program will be awarded an Honours Bachelor's Degree in Commerce.
- Eligibility for admission: Candidates who have completed Secondary Stage Senior High school (10 + 2) of Karnataka State or its equivalent are eligible for admission into this course as notified by the University from time to time. Further, a candidate applying for the program must meet the prescribed performance level in admission interview and admission entrance (if applicable).

### Program EDUCATIONAL OBJECTIVE [PEOs]

- The three year B.Com program aims at developing a student's intellectual ability, executive personality, and wide spectrum of managerial skills along with competency building qualities in specific areas of business studies.
- To make sustained efforts for the holistic development of the students and thereby empower them to ably faced the challenges posed by changing business environment

- The program also seeks to prepare students to be job-ready or drive entrepreneurship initiatives or higher education in business at home and abroad.
- To inculcate a spirit of Ethics and Social Commitment in the personal and professional life of management graduates so that they add value to the society.

PEOs TO MISSION STATEMENT MAPPING						
MISSION STATEMENTS	PEO1	PEO2	PEO3	PEO4		
1. Academic Excellence	Н		M			
2. Character Formation	М	Н	L			
3. Social Concern				Н		

H=High | L= Low | M=Moderate

### **PROGRAM OUTCOMES (POs)**

1	PO1	Acquire knowledge of business operations, develop business acumen and managerial skills and be capable of comprehensively managing the finance function.
2	PO2	Integrate concepts from functional areas (i.e. finance, marketing, operations, etc.) and utilize qualitative and quantitative methods to investigate and solve business problems.
3	PO3	Encourage entrepreneurship spirit among students and encourage them to participate effectively in social, commercial, ecological and civic issues ultimately leading to national development.
4	PO4	Exhibit analytical and critical thinking skills in solving business problems arising due to changes in the business environment.
5	PO5	Demonstrate people skills, communication skills, personality traits, professionalism, social and emotional intelligence and also exhibit a spirit of cooperation, leadership, and teamwork to accomplish pre-defined goals.

### POS TO MISSION STATEMENT MAPPING

MISSION STATEMENTS	PEO1	PEO2	PEO3	PEO4	PEO5
1. Academic Excellence	Н	Н	Н		
2. Character Formation	М	L	М	Н	Н
3. Social Concern	L		Н	L	

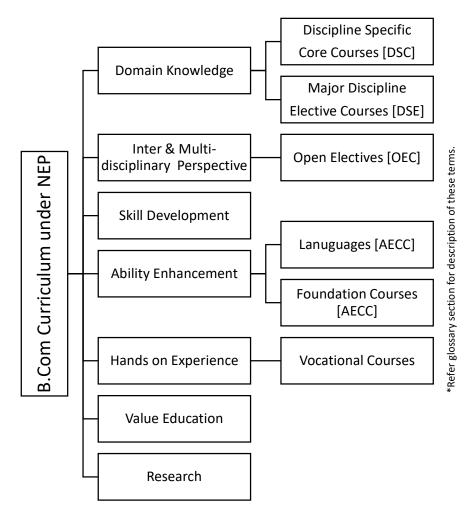
H=High | L= Low | M=Moderate

### 4 B.COM INDUSTRY INTEGRATED CURRICULULUM UNDER NEP FRAMEWORK

The National Education Policy 2020 aims to provide inclusive and equitable quality education while also addressing our country's growing developmental imperatives. With the rapidly changing employment landscape and a globally diversified educational ecosystem, it is more important to not only learn but also

to know how to learn. The policy focuses on providing a diverse and holistic education by incorporating knowledge of many disciplines into the curriculum.

Keeping in mind the NEP 2020, the School of Business at SJU intends to continuously revise and revamp of the curriculum which will develop the creative potential of each individual and create new career growth opportunities. Conceptual comprehension must be emphasized through pedagogies that encourage communication, debate, research, and cross-disciplinary and interdisciplinary thinking. The curriculum is developed on the Outcome-Based Education. Outcome-based education defines Program Educational Objectives (PEOs), Program Objectives (POs) and Course Objectives (COs) for every program and student progression is assessed based on their achievement status.

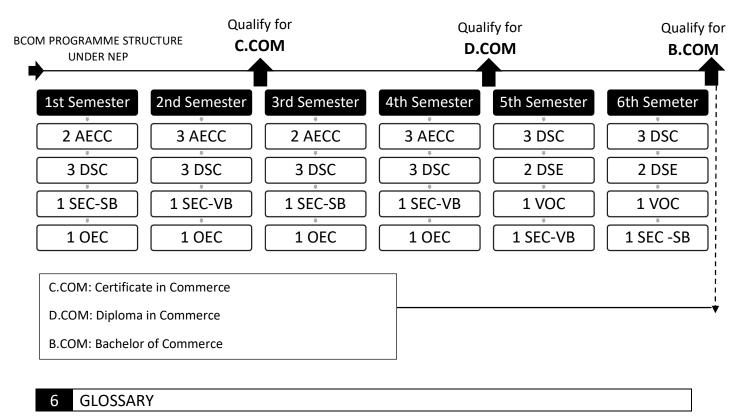


The B.COM programmes based on NEP frameworks intends to develop higher order cognitive skills such as critical thinking and problem solving and soft skills. The B.COM curriculum also focuses on academic flexibility and practicability through internships thereby improving employability.

### 5 BCOM INDUSTRY INTEGRATED PROGRAMME STRUCTURE UNDER NEP

The program shall be structured in a semester mode with multiple exit options with Certification, Diploma and Basic Bachelor Degree at the completion of first, second and third years, respectively. The candidate who completes the four years Undergraduate Program, either in one stretch or through multiple exits and re-entries would get a Bachelor's degree with Honours.

The four-year undergraduate Honours degree holders with research component and a suitable grade are eligible to enter the 'Doctoral (Ph.D.) Program' in a relevant discipline or to enter 'Two Semester Master's Degree programme with project work'.



### Key terms with reference to NEP Curriculum:

- 1. Major Discipline Core Courses [DSC]: A Major discipline is the field in which a student focuses during the course of his/her degree. A course in a discipline, which should compulsorily be studied by a candidate as a core requirement is termed as a Core course. The core courses aim to cover the basics that a student is expected to imbibe in that particular discipline. They provide fundamental knowledge and expertise to produce competent, creative graduates with a strong scientific, technical and academic acumen.
- 2. Major Discipline Elective Courses [DSE]: Elective Course is a course which can be chosen from a pool of courses and which may be very specific or specialized or advanced or supportive to the discipline/subject of study or which provides an extended scope or enables an exposure to some other discipline/ subject/domain or which nurtures the candidate's proficiency/skill. Elective courses offered under the main discipline are referred to as Discipline Specific Electives. These courses provide more depth within the discipline itself or within a component of the discipline and provide advanced knowledge and expertise in an area of the discipline.
- **3. Vocational Courses [VOC]:** These courses are to promote skills pertaining to a particular field of study. The purpose of these courses is to provide students life-skills in hands-on mode so as to increase their employability/ Self-employment. The objective is to integrate discipline related skills in a holistic manner with general education.

- **4. Open Elective Courses [OEC]:** These courses can be chosen from a pool of courses and which may be very specific or specialized or advanced or supportive to the discipline/subject of study or which provides an extended scope or which enables an exposure to some other discipline/subject/domain or nurtures the candidate's proficiency/skill.
- 5. Ability Enhancement Courses [AECC]: Ability enhancement courses are the generic skill courses which are basic and needed to all to pursue any career. These courses ensure progression across all careers.
  - a. <u>Languages</u>: Languages provide the medium of fresh and free thinking, expression and clarity in thought and speech. It forms as a foundation for learning other courses. Helps fluent communication.
  - b. <u>Foundation Courses:</u> Foundation Courses enable students to develop a deeper sense of commitment to oneself and to the society and nation largely. These courses will supplement in better understanding of how to integrate knowledge to application into a society.
- **6. Skill Enhancement courses [SEC]:** These courses are offered to promote skills pertaining to a particular field of study and imbibe values in students:
  - a. <u>Skill Based SEC:</u> These courses are designed to provide practical exposure to students and equip students with relevant skills required for professional and personal growth.
  - b. <u>Value Based SEC:</u> The aim is for students not only to understand the values, but also to reflect them in their attitudes and behaviour, and contribute to society through good citizenship and ethics.
- 7. Project work/ Dissertation [with Viva voce] or Internship: Project work is considered as a special course involving application of knowledge in solving / analysing / exploring a real-life situation / difficult problem/ data analysis. Project Work has the intention to provide research competencies at Undergraduate level. It enables to acquire special/ advanced knowledge through supplement / support study to a project work. Candidates shall carry out project work on his/her own with an advisory support by a faculty member to produce a dissertation/ project report. [In the VIII Semester Students who do not opt for Research Project / Internship shall take two elective courses].

### Key terms with reference to OBE Framework:

- 1. Program: An educational programme in Business Administration leading to award of Degree. It involves events/activities, comprising of lectures/ tutorials/outreach activities/ project work/viva/ seminars/ internship/ assignments/ presentations/ self-study/ quiz etc., or a combination of some of these.
- 2. Course: Refers to usually referred to as 'subjects' and is a component of a program. All Courses need not carry the same weight. Courses should define learning objectives and learning outcomes. A Course may be designed to comprise lectures/ tutorials/ laboratory work/ fieldwork/ outreach activities/project work/ vocational training/ viva/ seminars/ term papers/assignments/ presentations/ self-study/quiz etc. or a combination of some of these.

- 3. Credit: Credits represent the number of hours of learning that have been or need to be undertaken in each course of study.
- 4. Outcome-Based Education (OBE): An approach to education in which decisions about the curriculum are driven by the outcomes the students should display by the end of the course- professional knowledge, skills, abilities, values and attitudes- rather than on the educational process.
- 5. Programme Educational Outcomes: PEOs are statements that describe the Institution's Mission aligned with the program.
- 6. Program Outcomes: POs are statements that describe what the students graduating from any of the educational Programmes should be able to do.
- 7. Course Outcomes: COs are statements that describe what students should be able to do at the end of a course.

### 7 PROGRAM PEDAGOGY

Our teaching pedagogy is uniquely devised keeping in consideration the potential of every student so that it may cater to the needs of students at every level from brilliant, mediocre to average. The pedagogy used by our course instructors encourages independent thinking and helps the students develop holistic perspectives, strong domain knowledge, contemporary skills-set and a positive attitude.

Classrooms Methodologies	Beyond Classroom	Industry Exposure
1. Classroom learning	1. Conferences	1. Internships
2. Use of multimedia	2. Projects	2. Industrial visits
(PowerPointpresentation, audiovisuals).	3. Seminars and workshops	3. International study
,	4. Development programs	tours
3. Case studies	5. Fests and competitions	
4. Games and group activities	6. Learning exchange	
5. Roleplay	programs	
6. Guest lectures	7. Research-based	
7. Assignments & quizzes	assignments	
	8. Outreach and drives	

### 8 PROGRAM ASSESSMENT

Being in an University system, SJU has adopted the Credit Grade Based Performance Assessment (CGPA). The weightage of the components of the course is as directed by the Bangalore University. The course gives 40% weightage to Continuous Assessment (CA) comprising of Centrally Organized Mid Semester Test and other exercises such as quiz, seminars, assignments, etc. and 60% weightage is given to End semester Examinations.

Students must score a minimum of 35% / 35 marks in their End Semester Examination (ESE). The End Semester Examination (ESE) will be held for 2 hours & for 60 marks. Students must score a minimum of 40% in aggregate of the CIA+ESE in each paper, as minimum marks for passing.

Components of Continuous Assessment				
Assessment methods	Assessment methods Remarks			
	<ul> <li>One hour examination</li> </ul>			
Mid-semester examination	<ul> <li>25 marks written examination</li> </ul>	25		
	<ul> <li>Centrally organized test</li> </ul>			
Assignment and tasks 1	Decided by the course instructor	10		
Assignment and tasks 2	Decided by the course instructor	10		
	TOTAL	45		

### GUIDELINES FOR QUESTION PAPER SETTING AND SCHEME OF EVALUATION

- End semester Examination Question Paper Pattern. Time: 2 hours. Maximum marks: 60. The evaluation system comprises of both internal faculty for question paper setting and for valuation of papers.
- Question papers received will go through the Board of Examiners for scrutiny for content, the suitability of marks, the inclusion of topics and typological / mistakes and language.
  - Section A: Conceptual 3 marks x 5/6 questions = 15 marks: In this section, questions seek to test a student's conceptual knowledge of the subject and fact retaining abilities
  - Section B: Analytical 5 marks x 2/3 questions = 10 marks: Questions in this section are to test whether students can analyze.
  - Section C: Descriptive 10 marks x 2/3 questions = 20 marks: In this section, students are required to use a combination of facts, concepts, theories and judgment to explain the subject matter. Writing skills are also tested in this section.
  - Section D: Case Study/ Compulsory Question (1 x 15 marks = 15 marks): This section tests a student's ability to practically apply their theoretical knowledge of the subject. For papers, theory-based papers, either a case study of compulsory questions can be asked. For practical based papers, questions are numerical in nature.

For Open Elective Paper: Time:2 hrs, Marks: 60				
Section	Types Distribution of marks			
А	Conceptual	3 marks x 5/6 questions = 15marks		
В	Analytical	5 marks x 2/3 questions = 10 marks		
С	C Descriptive 10 marks x 2/3 questions = 20mar			
D	Case Study	15 marks x 1 question = 15 marks		

		of Comm o's University	B. Com Industry Integrated Cour	se Matrix		
#	‡	Course Code	Course Tittle	Course Type	Hours per Week	Credits
	1		Language I	AECC	3	3
	2		Language II	AECC	3	3
ER I	3	BPS1121	Financial Accounting	DSC	4	4
SEMESTER	4	BPS1224	Business Economics	DSC	4	4
Ē	5	BPS1324	Indian Financial System	DSC	4	4
S	6		Open Elective – I	OEC	3	3
	7		Digital Fluency (To be decided by university)	SEC-SB	2	2
	1		Language I	AECC	3	3
	2		Language II	AECC	3	3
=	3	BPS 2124	Corporate Accounting-I	DSC	4	4
Ë	4	BPS2224	Modern Marketing	DSC	4	4
SEMESTER II	5	BPS2321	Quantitative Methods for Business Decisions	DSC	4	4
SEN	6	5. 52521	Open Elective – II	OEC	3	3
0,	7		*Foundation Course I (To be decided by university)	AECC	2	2
	8		Health Wellness/Social & Emotional Learning	SEC-VB	2	2
	•	1				'
	1		Language I	AECC	3	3
_	2		Language II	AECC	3	3
= =	3	BPS3124	Corporate Accounting-II	DSC	4	4
STE	4	BPS3222	Corporate Finance	DSC	4	4
SEMESTER III	5	BPS3322	Insurance for Business Process Services	DSC	4	4
S	6		Open Elective – III	OEC	3	3
	7	BCSEC1	Basic of Spreadsheet for Business	SEC-SB	2	2
	1		Language I	AECC	3	3
	2		Language II	AECC	3	3
≥	3	BPS4122	Cost Accounting	DSC	4	4
SEMESTER IV	4	BPS4222	Banking for Business Processing Services	DSC	4	4
ЛES	5	BPS4324	Retail Environment and Market Research	DSC	4	4
SEN	6		Open Elective – IV	OEC	3	3
	7		*Foundation Course II (To be decided by college)	AECC	2	2

	8	BCSEC2	Business and Corporate Etiquette	SEC-VB	2	2
	1	BPS 5123	Methods & Techniques of Costing	DSC	4	4
	2	BPS 5223	Income Tax I	DSC	4	4
R <	3	BPS 5323	Business Law	DSC	4	4
STE	4	BPS 5523	Course from the Elective Group	DSE - 1	4	3
SEMESTER	5	BPS 5424	Course from the Elective Group	DSE - 2	4	3
S	6	BPS VOC 1	Entrepreneurial Development	VOC-1	4	3
	7	BPS SEC3	Internship and Report Writing	SEC-SB	2	2
				·		
	1	BPS 6123	Management Accounting and Analysis	DSC	4	4
_	2	BPS 6224	Income Tax II	DSC	4	4
N	3	BPS 6323	Principles and Practice of Auditing	DSC	4	4
SEMESTER	4	BPS 6424	Course from the Elective Group	DSE - 2	4	3
₩	5	BPS 6523	Course from the Elective Group	DSE - 3	4	3
SE	6	BPS VOC 2	GST- Law and Practice	VOC – 2	4	3
	7	BC SEC4	Financial Modelling	SEC-VB	2	2
			Total Credits	for Degree P	rogramme	144

### 9 Elective Groups

	Business Process Management						
#	Elective	Subject	Code	NEP			
1	DSE 1	Capital Markets for Business Process Services	BPS 5523	V SEM			
2	DSE 2	Managing Business Process	BPS 5424	V SEM			
3	DSE 3	Investment Analysis and Portfolio Management	BPS 6424	VI SEM			
4	DSE 4	Supply Chain Management	BPS 6523	VI SEM			

## First Semester

- ☞ 2 AECC
- ☞ 3 DSC
- ☞ 10E
- ☞ 1 SEC-SB

Kalyani Publishers

Vikas Publishing House

	Department of Commerce						
Semester	Code	Course Title	Course Duration	Course Type	Session	Credits	
I Sem	BPS1121	FINANCIAL ACCOUNTING	60 Hours	DSC	4 Hours a Week	4	

		To familiarize the students with the concepts of financial accounting.				
Cours	se Objective/s:	To provide student a comprehensive understanding of accounting method for				
		various business operations.				
		Course Ou	ıtcomes			
CO1	Understand th	e conceptual framework of acco	ounting and reporting star	ndards.		
CO2	Analyse the co	mputational metrics in royalty a	ccounting.			
CO3		ontractual obligation and metho	d of accounting Hire pure	chase system of		
	accounting.					
CO4	Apply the tech	niques of accounting in consign	ment.			
CO5	Enumerate the	e conversion procedure of incom	plete records into systen	n of double Entry		
Refer	ence Books:					
#		Title	Author/s	Publisher		
1	Financial Account	ing	Anil S and Rajesh Kumar V	Himalaya Publishing House		
2	Fundamentals of	Accounting & Financial Analysis	Chowdary A	Pearson Education		
3	Financial Account	ing	R.L. and V.K. Gupta	Sultan Chand Publishers		

### Learning by Doing activities [8 hours]

**Basic Financial Accounting** 

An Introduction to Accountancy

4

5

- 1. Analysing the framework of accounting process.
- 2. Analyze the differences and critically evaluate single entry and double entry system.

				. ,			
	Program Outcome						
Cos	PO1	PO2	PO3	PO4	PO5		
1		1					
2	2			1			
3	2						
4	2			2			
5			1				
3=High 1=Low 2=Moderate							

Jain S P & Narang

Maheshwari

### Unit 1 FUNDAMENTALS OF ACCOUNTING

04 Hours

Accounting: Nature, Objectives and functions of Financial Accounting. Accounting Principles, Concepts & Conventions - GAAP (Concept only). Accounting standards: Concept – importance – Introduction to IASB, IFRS and Ind AS – Standard setting in India.

### Unit 2 ROYALTY ACCOUNTS

12 Hours

Technical Terms – Royalty – Landlord – Tenant – Minimum Rent – Short Workings – Recoupment of Short Working under restrictive (Fixed Period) and non-restrictive (Floating Period) - Recoupment within the Life of the Lease – Treatment of Strike and Stoppage of work – Accounting Treatment in the books of Lessee and lessor – Journal entries and Ledger Accounts including Minimum Rent Account.

### Unit 3 HIRE PURCHASE SYSTEM

12 Hours

Difference between Hire Purchase and Installment Purchase system—Theoretical concepts—Hire Purchase Agreement — Hire Purchase Price — Cash Price — Hire Purchase Charges — Net Hire Purchase Price — Net Cash Price — Calculation of Interest — Calculation of Cash Price — Journal Entries and Ledger Accounts in the books of Hire Purchaser and Hire Vendor (Asset Accrual Method only).

### Unit 4 CONSIGNMENT ACCOUNTS

12 Hours

Introduction – Consignor – Consignee – Goods Invoiced at Cost Price – Goods Invoiced at Selling Price – Normal Loss – Abnormal Loss – Valuation of Stock – Stock Reserve – Journal Entries – Ledger Accounts in the books of Consignor and Consignee.

### Unit 5 | CONVERSION OF SINGLE ENTRY INTO DOUBLE ENTRY

12 Hours

Steps in conversion of single entry into double entry - ascertainment of sales, purchases, stocks, cash and bank balances, capital etc. - preparation of final accounts.

Longman Higher Education

Department of Commerce						
Semester	Code	Course Title	Course Duration	Course Type	Session	Credits
I Sem	BPS1224	BUSINESS ECONOMICS	60 Hours	DSC	4 Hours a Week	4

		To orient the stu     an economy.	dents on the theories of co	nsumption and production in		
Cours	e Objective/s:	2. To enable studer				
		macroeconomic o	concepts on business.			
		Cou	rse Outcomes			
CO1	Understand the	e rationale of business eco	onomics.			
CO2	Recognize and	apply the theories of cons	sumption in business.			
CO3	Analyse costs i	n the short run and long r	un production functions.			
CO4	Describe the va	arious market structures a	ind its relationship.			
CO5	Assess the imp	act of various macroecond	omic concepts on business.			
Refer	ence Books:					
#		Title	Author/s	Publisher		
1	Intermediate Mic	roeconomics	Hall R. Varian	East West publication		
2	Managerial Econo	omics	H.R. Appannaiah	НРН		
3	Business Economi	ics	R.K. Lekhi& S.L. Aggarwal	Kalyani		
4	Microeconomics		Robert, Daniel	Pearson Education India		

### Learning by Doing activities [8 hours]

1. Analyse the role of managerial economist

A Text Book of Economic Theory

- 2. Compare and contrast the features of a Monopoly market & Oligopoly market.
- 3. Prepare a report on India's BOP components.

Coo	Program Outcome						
Cos	PO1	PO2	PO3	PO4	PO5		
1	1						
2	2	2		1			
3	2	2		1			
4				3			
5			2				
3=High 1=Lov	3=High 1=Low 2=Moderate						

Stonier A.W. And Hague

### COURSECONTENTS

### Unit 1 INTRODUCTION TO MANAGERIAL ECONOMICS

06 Hours

Introduction, meaning, objectives and scope of managerial economics. Relationship with production, marketing, finance and personnel. Role of Business economist.

### Unit 2 THEORY OF CONSUMPTION

14 Hours

Concept of consumption function - Cardinal utility- Law of demand - Determinants of demand - movements vs. shift in demand curve, Elasticity of demand, demand forecasting, techniques. Determinants of supply – elasticity of supply. Application, problems solving of demand, supply and elasticity. Ordinal Utility - Indifference curve - Budget line; Consumer's equilibrium; Income and substitution effect; Price consumption curve and the derivation of demand curve for a commodity.

### Unit 3 THEORY OF PRODUCTION

10 Hours

Concept of Production function - Law of variables proportions - Isoquants, Return to scale- Economies and Diseconomies of scale. The concept of opportunity Costs in the short run and long run, types of short run costs. Profit maximization and cost minimization.

### Unit 4 MARKET STRUCTURES

12 Hours

Perfect competition – assumptions - Equilibrium of the firm - role of time in price determination. Difference between perfect competition and imperfect competition; Theory of Monopoly Firm - Equilibrium of monopoly firm (short and long run). Price discrimination, Theory of monopolistic competition – features – Short-run and Long-run Equilibrium; product differentiation. Duopoly firms- features. Oligopoly - Causes for the existence of oligopolistic firms.

### Unit 5 MACRO-ECONOMIC CONCEPTS

10Hours

Macro-economic concepts-inflation & deflation, Unemployment, Circular flow of income and wealth, National Income – meaning, purpose, methods of calculating national income, Monetary and Fiscal policies, international trade -balance of trade & balance of payments.

	Department of Commerce						
Semester	Code	Course Title	Course Duration	Course Type	Session	Credits	
I Semo	BPS1324	INDIAN FINANCIAL SYSTEM	60 Hours	DSC	4 Hours a Week	4	

Cours	e Objective/s:	services in In 2. To provide ki	nowledge on the money market ar	·		
			Course Outcomes			
CO1	Understand the role of financial system in India.					
CO2	Evaluate the fu	nctioning of Money N	Narket and Capital Market.			
CO3	Comprehend a	nd evaluate challenge	es faced by regulators in the financ	ial market.		
CO4	Understand the	e role and functions o	f banking and financial institutions	in India.		
CO5	Familiarize and	educate the students	s about the various financial servic	es in India		
Refere	ence Books:					
#		Title	Author/s	Publisher		
1	Financial Markets	and Institutions	Bhole, L. M	Mc-Graw Hill Publishing		
2	Financial Markets	and Services	Gordon E. & Natarajan K	Himalaya Publishing House		
3	Financial Markets,	Institutions	Kumar, V., Gupta, K., & Kaur, M	Taxmann's Publications		
4	Financial Services		Khan M. Y., & Jain, P. K	McGraw Hill Publishing		

### Learning by Doing activities [8 hours]

- 1. Study the procedure to open a Demat account.
- 2. Draw the structure of Indian financial and banking system in India.
- 3. Analyse any three Mutual fund schemes

	Program Outcome							
COs	PO1	PO2	PO3	PO4	PO5			
1	2	2						
2								
3			1	2				
4	3	1						
5				2				
3=High   1=Lov	3=High 1=Low 2=Moderate							

### COURSECONTENTS

### Unit 1 INTRODUCTION TO FINANCIAL SYSTEM IN INDIA

08Hours

Overview of Financial System – Structure, Regulation & Functions – Financial Assets-Financial Instruments-Financial Market – Capital Market – Money Market – Interlink between capital market and money market – Characteristics of Financial Market – Key elements of well-functioning of financial system- Economic indicators of financial development.

### Unit 2 MONEY MARKET

12 Hours

Money Market – concept, role, functions and importance; Components of Money Markets; Money market instruments. Role of RBI in Money market - structure and role; Money market operations Monetary Policy Committee (MPC)-structure and role; Policy Rates. Impact of Monetary policy on Inflation and liquidity.

### Unit 3 CAPITAL MARKET

12 Hours

Capital Markets —concept, role, functions and importance. Components of Capital market. Cash markets—Equity and Debt, Depository (NSDL, CDSL). Primary and Secondary Markets—NSE, BSE, NIFTY, SENSEX. Role of Stock Exchanges in India. Securities and Exchange Board of India (SEBI) — Role in capital market development and Investor Protection and Awareness.

### Unit 4 FINANCIAL INSTITUTIONS

8 Hours

Financial institutions - Concept, Objective composition and functions of All Indian Financial Institutions (AIFI's)- IFC, SIDBI, NABARD, EXIM Bank and NHB.

### Unit 5 FINANCIAL SERVICES

12 Hours

Financial Services -Concept, types and importance. Types of Funds Based Services and Fee Based Services. Factoring Services- meaning, types of factoring agreement. Forfaiting, Lease Financing in India. Venture Capital- Meaning, stages of investment, types of VC, Angel Investment- Concept and importance, Recent trends of Angel Investment in India. Crowd Funding -meaning, types. Mutual funds- meaning and types only.

## Second Semester

- ☞ 3 AECC
- → 3 DSC
- ☞ 10E
- ☞ 1 SEC-VB

	Department of Commerce						
ester	Code	Course Title	Course Duration	Course Type	Session	Credits	
II Seme	BPS 2124	CORPORATE ACCOUNTING- 1	60 Hours	DSC	4 Hours a Week	4	

### Course Objective/s:

- 1. To familiarize the students to prepare financial statements in accordance to IndAS.
- 2. To enable the students, learn valuation of different assets and shares.

### **Course Outcomes**

CO1	Calculate and prepare Profits prior to incorporation
CO2	Comprehend the difference between current and non-current assets
CO3	Understand the methods of valuing shares.
CO4	Preparation of Profit and Loss statement under schedule III of Companies Act
CO5	Prepare the statement of changes in equity and balance sheet.

### Reference Books:

#	Title	Author/s	Publisher
1	Financial Accounting	Anil Kumar, Rajesh Kumar & Mariyappa	Himalaya Publishing House
2	Advanced Accountancy	S. N. Maheshwari	Vikas Publications
3	Financial Accounting	Jain, S.P. & Narang	Kalyani Publisher
4	Corporate Accounting	Dr. S M Shukla, Dr. K.L. Gupta	Sahitya Bhawan Publications

### Learning by Doing activities [8 hours]

- 1. Study corporate dividend tax in India
- 2. Appraise Ind AS2,9&33
- 3. Study the procedure of incorporation of trial balance of branch in HO books

	Program Outcome							
Cos	PO1	PO2	PO3	PO4	PO5			
1	1	2						
2	2							
3	3	1		1				
4	2			1				
5	2	1		2				
3=High 1=Lov	3=High 1=Low 2=Moderate							

	COURSE CONTENTS					
	COURSE CONTENTS	1				
Unit 1	PROFITS PRIOR TO INCORPORATION	12 Hours				
Introduction	on to the process on incorporation of a company-Difference between incorp	oration and				
commence	commencement of a company Accounting of incomes and expenses during Pre- and Post-					
Incorporation period Basis of allocation and apportionment of income and expenses for the Pre- and						
Post-Incorp	poration period.					
Unit 2	ACCOUNTING FOR CURRENT ASSETS AND NON- CURRENT ASSETS	10 Hours				
Current As	ssets: Inventories (Ind AS 2) - Meaning, Objectives - Inventory valuation as	per Indian				
Accounting	g standards. Non-current assets (Ind AS 16) - Recognition criteria - Initial and	subsequent				
measurem	ent - Disposal of Fixed Assets; - Difference between Intangible and Fictiti	ous Assets,				
Accounting	g for Intangible assets (Ind AS 38).					
Unit 3	VALUATION OF SHARES	10 Hours				
Definition,	Meaning, need for valuation, factors affecting valuation, earning per share	(Ind AS 33),				
methods of	of valuation, asset backing or intrinsic value method, yield valuation method	l, fair value				
method. F	air Value method (IFRS 13), approaches to valuation: Market approach, Incom	ne approach				
Discounted	d Cash Flow (DCF) Method and Adjusted Net Asset Method, Basic Problems.					
Unit 4	COMPANY FINAL ACCOUNTS I	10 Hours				
Meaning, F	Preparation of Profit and loss Statement of Companies as per Schedule III of the	Companies				
Act, 2013-	Revenue from operations-Profit before extraordinary Items-Profit before tax and	l Profit after				
tax- Comm	tax- Commission payable before charging such Commission and after charging such commission.					
Unit 5	COMPANY FINAL ACCOUNTS II	10 Hours				
Balance sh	eet - Meaning, Preparation as per Schedule III of the Companies Act, 2013-State	ment of				
changes in	equity- Treatment of special items: Depreciation, Interest on Debentures, Provi	sion for Tax,				

Dividends: Interim & Proposed, Corporate Dividend Tax, Unclaimed dividend.

	Department of Commerce									
Semester	Code	Course Title	Course Duration	Course Type	Session	Credits				
II Sem	BPS2224	MODERN MARKETING	60 Hours	DSC	4 Hours a Week	4				

### Course Objective/s:

- 1. To familiarize the students with the conceptual framework of marketing principles and practices.
- 2. To enable the student to understand recent trends in modern marketing practices.

### **Course Outcomes**

CO1 U	nderstand the conceptual framework of marketing & service.
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- CO2 Evaluate the concept of STP and consumer behaviour.
- CO3 Analyse the elements of marketing mix in the context dynamic business environment.
- CO4 | Comprehend the recent trends in marketing and its implication on business.
- CO5 | Appraise the differences in the marketing mix of a product and a service

### Reference Books:

#	Title	Author/s	Publisher
1	Marketing Management	Philip Kotler	Prentice Hall
2	Marketing Management	J.C. Gandhi	ТМН
3	Marketing and Service management	Sunil B Rao	НРН
4	Consumer Behaviour and Marketing Research	Nair, S. R	Global Media
5	Modern Marketing	Mohammed Umair	Skyward Publishers

### Learning by Doing activities [8 hours]

- 1. Design the service blue print for any one service sector.
- 2. Prepare any two companies product mix.
- 3. Develop an Advertisement copy for a new product
- 4. Develop a E content on Consumer Behaviour of a product of your choice and recent marketing

	Program Outcome								
COs	PO1	PO2	PO3	PO4	PO5				
1		1							
2					2				
3	1	2	1						
4			2	3					
5		1			1				
3=High 1=Low 2=Moderate									

### COURSE CONTENTS

### Unit 1 INTRODUCTION TO MARKETING AND SERVICES

12 Hours

Meaning and Definition-Market and Marketing-Approaches to marketing-Concepts of Marketing-Functions of Marketing- Importance and Scope of Marketing- Difference between marketing & selling, unethical practices in marketing. Services - Meaning and Definition, characteristics of services - classification of services - distinction between goods marketing and service marketing, marketing mix in service industry - growth of service sector in India. Designing the service process - services blueprint.

### Unit 2 SEGMENTATION TARGETING AND POSITIONING & CONSUMER BEHAVIOUR

8 Hours

STP – Meaning and Concept, Benefits of Market Segmentation, Basis of Market Segmentation, Requisites of Effective Market Segmentation, Targeting & Positioning - Consumer Behaviour – Factors influencing Consumer Behaviour, Buying Decision Process.

### Unit 3 MARKETING MIX – I

12 Hours

Product Management: Decisions, Development and Lifecycle Strategies: Introduction, Classification of Products, Product Line Strategies, Product Mix Strategies, Packaging and Labelling, Packing vs. Packaging, New Product Development, Product Life Cycle (PLC). Brand and Branding, Advantages and disadvantages of branding. Pricing: Introduction, Factors Affecting Price Decisions, Cost Based Pricing, Value Based and Competition Based Pricing, Pricing strategies, Adjusting the Price of the Product, Initiating and Responding to the Price Changes.

### Unit 4 MARKETING MIX – II

12 Hours

Distribution Management: Introduction, Need for Marketing Channels, Decisions Involved in Setting up the Channel, Channel Management Strategies, Introduction to Logistics Management, Introduction to Retailing, Wholesaling. Promotion Management-Managing Non-Personal Communication Channels: Introduction, Integrated Marketing Communications (IMC), Communication Development Process, Budget Allocation Decisions in Marketing Communications, Introduction to Advertising, Fundamentals of Sales Promotion, Basics of Public Relations and Publicity.

### Unit 5 TRENDS IN MARKETING

8 Hours

Concepts of E-business- M-Business- Green and Grey Marketing, Relationship Marketing-Retailing, Virtual Marketing, Event Management, Viral Marketing, Influencer Marketing, Reverse Marketing, Guerrilla Marketing-Customer Relationship Management- Meaning and Definition – Role of CRM – Advantages and Disadvantages.

	Department of Commerce									
Semester	Code	Course Title	Course Duration	Course Type	Session	Credits				
II Sem	BPS2321	QUANTITATIVE METHODS FOR DECISION MAKING	60 Hours	DSC	4 Hours a Week	4				

		To familiarize stude     application in comm	nts with basic arithmetic c nerce.	alculations and its		
Cours	se Objective/s:	2. To enable students	to apply statistical method	s in the business context and		
		interpret results.				
		Course	Outcomes			
CO1		ncepts such as ratios and prosection making process.	portions, equations and pr	rofit and loss		
CO2	Compute simp	le interest and compound in	terest for a single and unev	ven cash flow.		
CO3	Explain the rele	evance and role of statistics i	n business research.			
CO4	Identify the ap accordance wit	propriate measure of centra th the case.	tendency and dispersion t	to be used in		
CO5	Compute of co same.	rrelation and regression coe	fficients and the interpreta	tion of the		
Refer	ence Books:					
#		Title	Author/s	Publisher		
1	Business Mathem	atics	M Wilson	Himalaya Publishing House		
2	Statistical Method	ls	Gupta S P	S Chand & Sons		
3	Business Statistics M Wilson Himalaya Publishing House					
4	Business Statistics and Business Mathematics S P Gupta & P K Gupta S Chand & Sons					

Practice online mock tests from open-source domain like testbook.com etc

	Program Outcome								
COs	PO1	PO2	PO3	PO4	PO5				
1	1	2		3					
2	2	1		2					
3				2					
4		2		1					
5	2	1		1					
3=High 1=Lov	3=High 1=Low 2=Moderate								

	COURSE CONTENTS					
Unit 1 BASIC MATHEMATICAL CONCEPTS						
Theory of e	quations (Linear, Quadratic and Simultaneous), Application of equations to	business and				
commerce- I	Ratio and Proportion – Basic Laws of Ratios, proportions –direct, inverse, comp	oound. Mixed				
proportions	(time and work only) – Percentage – Application in business and commerce – P	rofit and loss,				
simple disco	unt.					
Unit 2	INTEREST	08 Hours				
Simple intere	est-meaning-basic calculations-Compound interest -Effective and nominal rate of	of interest.				
Unit 3	INTRODUCTION TO STATISTICS	08 Hours				
Importance	of Statistics, scope, limitations. Classification of data, Tabulation -	diagrammatic				
representati	on of data -Relevance in Business research.					
Unit 4	MEASURES OF CENTRAL TENDENCY AND DISPERSION	12 Hours				
Mean, Medi	an, Mode, Quartiles, Standard Deviation and Coefficient of variation. Skewness	and Kurtosis				
(only theory)						
Unit 5	CORRELATION AND REGRESSION	12 Hours				
Scatter diag	Scatter diagram, Karl Pearson's and Spearman's correlation of coefficient. Regression, properties of					
regression coefficient.						

# Third Semester

- ☞ 2 AECC
- **☞ 3 DSC**
- **☞ 0EC**
- SEC-SB

	DEPARTMENT OF COMMERCE									
ester	Code	Course Title	Duration	Course Type	Session	Credits				
III Semeste	BPS3124	Corporate Accounting –II	60 Hours	DSC	4 Hours a Week	4				

Course Objective:				students	with the applicat	ion of accoun	ting meth	odology
practiced by In			dian Corpo	orates.				
Cours	se Outcomes	S:						
CO1	Understan	nd the process	involve	d in reden	nption of prefere	ence shares.		
CO2	Apply the	legal provision	ns requi	red in the	process of capita	al Reduction.		
CO3	Comprehe	end the accour	nting for	Business	combinations			
CO4	Preparing	Consolidated	Financia	ıl Stateme	ents			
CO5	Understar	nd the process	in wind	ing up of a	 a			
	company							
Refer	 ence Books:							
#		Title		Author/s			Publisher	
1	Advanced A	ccountancy		Dr. Maheshwari S.N & Dr. Maheshwari S. K		Vikas Publishing House		
2	Corporate A	ccounting		Jain S.P. & Narang K.L		Kalyani Publishers		
3	Advanced A	ccountancy		M.C. Shukla, T.S. Grewal & S.C. Gupta			S. Chand 8	Company Ltd.,
4	Corporate A	ccounting		S. Anil Kumar, V. Rajesh Kumar			Himalaya Publisher	
5	Corporate A	ccounting Vol. 1	& Vol. 2	Bhushan Kumar			Taxmann	
Learnir	ng by doing ac	tivities 8 hours						
			Progra	am Outco	mes			
CO	)s	PO1	Р	02	PO3	PO4		PO5
	1	3						
	2					2		
	3	1						
	4			3				
	5			2				
:High	1 1=Low 2=	Moderate						

Unit	Title	Hours	Contents
1	Redemption of Preference shares	10	Concept – Legal provisions as per section 55 of the Companies Act, 2013  – Treatment regarding premium and discount on redemption (Section 55 and 53 of the Companies Act, 2013) – Creation of Capital  Redemption Reserve Account (CRR) – Fresh issue of shares – Arranging for cash balance for the purpose of redemption – Minimum number of shares to be issued for redemption – Issue of Bonus shares by using CRR account.
2	Internal Reconstruction	8	Concept, objective - Legal provision relating to Capital Reduction- steps - Accounting entries on Internal Reconstruction- Re-organization through Surrender of shares- Preparation of reconstructed Balance sheet.
3	Business Combinations	10	Introduction-Definitions- Business combination under acquisition method (Ind AS103) — Business combination under common control - Determining acquisition date - Purchase consideration - Measurement of Goodwill or Bargain purchase — Transfer of consideration — Acquisition related cost.
4	Consolidated financial Statements	18	Concept of Group company (Ind AS110) - Parent & Subsidiary Company – Treatment of Unrealized Profit on stock and assets- Revaluation of Assets and Liabilities- Inter Company Owing; Calculation of Cost of Control – Non-Controlling Interest – Preparation of Consolidated Balance Sheet.
5	Liquidation	6	Concept -Types - Voluntary Winding up or Winding Up by the Court - Calculation of Preferential payments — Pro-rata Payment - Treatment of capital surplus— liquidator's final statement of Accounts, recent developments.

	DEPARTMENT OF COMMERCE									
ester	Code	Course Title	Duration	Course Type	Session	Credits				
III Sem	BPS3222	Corporate Finance	60 Hours	DSC	4 Hours a Week	4				

Cour	so Objectives:	To enable students to	To enable students to understand the concepts of financial management.							
Course Objectives:		To imbibe basic concepts which enable the financial decision making								
Cour	se Outcomes:									
CO1	Understand the concept of financial management and the dynamic role played by the financial									
	manager									
CO2	Comprehend t	the optimum capital str	ucture for financial decisions							
CO3	Assess the inv	estment decisions using	g various techniques							
CO4	Understand th	ne various components	of working capital managemen	t						
CO5	Familiarize an	d educate the students	about the dividend policy and	types of dividend						
Refer	rence Books:									
#		Title	Author/s	Publisher						
1	Financial Manage	ement	Chandra, Prasanna	Tata McGraw Hill						
2	Financial Manage	Gupta & Shashi	Kalyani Publisher							
	Financial Management Khan and Jain Tata McGraw Hill									
3			NA-bashusasi C N	S.Chand						
3 4	Financial Manage	ement	Maheshwari, S.N	3.Chand						

		Program Outcom	utcomes					
COs	PO1	PO2	PO3	PO4	PO5			
1	2				1			
2		2						
3		1		3				
4	2							
5		2						
3=High   1=Low   2	3=High 1=Low 2=Moderate							

Unit	Title	Hours	Contents
1	Introduction	08	Concept of Finance –Finance Function – Aims of Finance Function – Organization structure of Finance Department - Financial Management – Changing role of finance managers - Goals of Financial Management – wealth and profit maximisation – Financial Decisions – Financial Planning – Steps in Financial Planning – Principles of Sound Financial Planning.
2	Financing Decisions based on Capital Structure	16	Capital structure decisions – Meaning, Overview of financing choices – The financing process; internal and external financing, Computation & Analysis of EBIT, EBT, EPS- Operational and financial leverage - Business risk and its effect on the use of financial leverage. (Problems) Cost of capital – individual sources and weighted average cost of capital. (Problems)
3	Investment Decisions	12	Investment Decision: Introduction —Process — Techniques: Payback Period, Accounting Rate of Return, Net Present Value, Internal Rate of Return and Capital rationing using profitability index (Single Period),
4	Working Capital Management	10	Concept of Working Capital – Significance of Adequate Working Capital – Problems arising from excess or inadequate Working Capital – Determinants of Working Capital – Sources of Working Capital. Cash management- motives of holding cash, inventory management, receivables management (concept only).
5	Dividend Decisions	06	Dividend Decision: Introduction— Determinants of Dividend Policy — Types of Dividends — Bonus shares (Theory only)

				DEPARTM	ENT OF CO	MMERCE
Semester	Code	Course Title	Duration	Course Type	Session	Credits
III Sem	BPS3322	INSURANCE FOR BPS	60 Hours	DSC	4 Hours a Week	4

			1. To fam	niliarize studen	ts v	vith Insurance Lav	vs.			
Cours	se Objectiv	es:	2. To ena	able students t	s to understand the Concepts of various Domestic					
			Insurance.							
Cours	urse Outcomes:									
CO1	Understand concept of risk and need for insurance									
CO2	Comprehend the concept of Life Insurance and Annuity									
CO3	Understa	and the	mechanisr	m of Property I	nsı	rance and Casual	ty Insuran	ce		
CO4	Comprel	nend He	ealth Insura	ance Concepts	and	d Healthcare Regu	lations			
CO5	Infer the	Retire	ment Servi	ces in India and	d U	SA				
Refere	nce Books:									
#			Title		Author/s			ļ	Publisher	
1	Insurance	Principle	s and Practic	es	Mishra M.N. and Mishra S.B.			Sultan Cha	nd	
2	An Introdu	ıction to	Insurance La	ws	Dr. Naresh Mahipal			Central Law Publications		
3	Law of Ins	urance			J. Usha, P. Jaganathan, J.P Arjun			Usha Jaganath Law Series		
4	Principles	of Risk N	1anagement	and Insurance	George and McNamara Michael			Pearson Education		
5	Insurance Laws				Gaurav Varshney Insurance Laws			Laws		
Learnir	ng by doing a	activities	8 hours		1					
			P	rogram Outco	me					
co	)s	РО	1	PO2		PO3	PO4		PO5	
	1		2						1	

		Program Outcome	S				
COs	PO1	PO2	PO3	PO4	PO5		
1	3				1		
2		2		1			
3			1		2		
4		2		2			
5	2		2				
3=High   1=Low   2	3=High 1=Low 2=Moderate						

Unit	Title	Hours	Contents
1	Insurance - Generic Overview	12	Concept of Risk, Risk Management, Basic concepts (Hazards, Perils, Assets, etc.), Fundamentals of Insurance, Characteristics of a valid contract, Insurance contract, Principles & Practices of Insurance Contract, Important terminologies & parties in insurance contract, Types of Insurance (Personal, Commercial, Health, Life, etc.), History of Insurance, Types of Insurance companies, Business units in an Insurance company, Overview of Insurance Life Cycle (Underwriting, Policy Servicing, Claims, etc.), Reinsurance concept.
2	Life Insurance & Annuity	12	Important terminologies in a Life Insurance policy, Parties in a Life Insurance policy, Individual Life Insurance plans, Supplementary Benefits, Policy Provisions, Ownership rights, Life Insurance policy life cycle (New business & Underwriting, Policy servicing, Claims, etc.), Types of Annuities, Annuity contract provisions, Qualified & Non-Qualified Annuity, Insight into Group Insurance, Principles of Group Insurance, Group Life Insurance, Group Retirement Plans.
3	Property & Casualty Insurance	12	Non – Life Insurance concepts: Hazards, Perils, Catastrophe, Property Damage & Business Interruption, Policy exclusions, Indemnity, Deductibles, Retention, Premiums, Limits, Salvage, Subrogation, etc. Insurance Providers – Co-Insurance, Reinsurance, Captive Insurance Underwriting process, Policy Servicing process, Claims process, Reinsurance.
4	Healthcare Insurance	06	How Healthcare Insurance works, Key Challenges of Healthcare Industry, Healthcare Eco System, Healthcare regulations & Standards, HIPAA, Medicare, Medicaid, Individual Health Insurance policies, Group Health Insurance policies, Managed Care.
5	Retirement Services	08	Concept of Retirement Services, Retirement Planning, Asset Allocation & Asset Classes, Life stages of an Investor, Defined Benefit & Defined Contribution, Individual Retirement Arrangement in USA, Third Party Administrator for Retirement Services in USA, Life cycle of Participants in a plan (enrollment, contribution, etc.), Categories of Pension in UK, DWP & TPR, Annuity & Income Drawdown Plan.

								DEPARTM	1ENT OF COI	MMERCE
ester	Code		Со	urse Title			Duration	Course Type	Session	Credits
III Semester	BCSEC1	Basi	c of Spreadsheet for Business				30 Hours	SEC-SB	2 Hours a Week	2
Cour	rse Object	ive:	To enal	ole students	devel	op and a	apply fundam	nental sprea	dsheet skills.	
Cour	rse Outco	mes:	I							
CO1	Under	Understand excel functions in a spread sheet								
CO2	Identify and analyse the data effectively									
Refe	rence Boo	oks:								
#			Title		Author/s				Publisher	
1	Micro	soft Excel	- Data Ana	alysis and	Wayne L. Winston			PHI	Learning Pvt	Ltd.
	Busine	ess Modell	ing							
2	Advan	ced excel	Essentials		Jordan Apress E			Exce	Excel Books	
Self-	learning t	opics: 8 ho	ours							
			P	rogram Outo	comes	<u> </u>				
С	COs PO1			PO2	30	PO3		PO4	PO5	
	1		2							
	2		3	2						
	3		3					3		
3=Hig	h 1=Low	2=Moder	ate	•			1		<u>'</u>	

Unit	Title	Hours	Contents
1	MATHEMATICAL FUNCTIONS USED IN BUSINESS	16	INTRODUCTION TO EXCEL, VARIOUS RIBBONS, SUM, SUMIF, SUMIFS, AVERAGE, AVERAGEIF, COUNTA, COUNTIF, COUNTIFS, MOD, ABS, ROUND FUNCTIONS.
2	FINANCIAL FUNCTIONS IN CORPORATE ANALYSIS	10	FUTURE VALUE, FV SCHEDULE, PRESENT VALUE, NET PRESENT VALUE, NPER, XNPV, PMT, PPMT, RATE, IRR, XIRR, MIRR, SLN.
3	LOGICAL REASONING	4	CONDITONAL FORMATTING, DATA VALIDATIONS, AND, IF, OR FUNCTIONS IN EXCEL, XOR, NOT, IFS, IFNA, IFERROR.

## Fourth Semester

- 2 AECC (Languages)
- 3 DSC
- ☞ OEC
- AECC (Foundation Course)
- SEC-VB

	DEPARTMENT OF COMMERCE								
ester	CODE	Course Title	Duration	Course Type	Session	Credits			
IV Sem	BPS4122	Cost Accounting	60 Hours	DSC	4 Hours a Week	4			

Cours	Course Objective: To facilitate students to ascertain the cost of various products and services and prepare quotations.  Course Outcomes:								
Cours	se Outcom	es:							
CO1	Understand the fundamental aspects of Cost Accounting and Preparation of Cost sheet								
CO2	Compre	hend the various i	methods and techi	niques of materia	costing				
CO3	Analyse	and ascertain the	cost of labour thre	ough different me	thods				
CO4	Apply th	e various costing	concepts in the as	certainment of ov	erhead cost of vai	rious products and			
	services								
CO5	Demons	trate skilled expe	tise in reconciling	financial and cost	: data				
Refere	ence Books:								
#		Title		Author/	S	Publisher			
1	Methods	and techniques of Co	st Accounting	AroraM N	AroraM N Himalaya				
2	Cost Acco	unting Theory and Pr	actices	Banerjee B	Banerjee B PHI Learning				
3	Cost Acco	unting		Jain &Narang	Kalyani Pı	ani Publishers			
4	Advanced	Cost Accounting		Madegowda J	Madegowda J Himalaya				
5	Advanced	Cost Accounting		S.N.Maheshwar	i Sultan Ch	and			
Learnii	ng by doing	activities 8 hours							
				Program Outcomes					
	COs	PO1	PO2	PO3	PO4	PO5			
	1 3		2	1	2				
	2	3	2	1	2				
	3 3		2	1	2				
	4	3	2	1	2				
	5	2	2			2			

3=High | 1=Low | 2=Moderate

Unit	Title	Hours	Contents
	Introduction		Concept of Cost, Costing and Cost Accounting-Objectives of Costing-
1	To Cost	12	Comparison between Financial Accounting and Cost Accounting— Designing
1	Accounting	12	and Installing a Cost Accounting System. Cost Concepts-Classification of
			Costs – Elements of Cost. Preparation of Cost Sheet – Tenders and Quotations.
			Concepts and Objectives: Direct Material, Indirect Material. Material Control
			- Purchasing Procedure - Store Keeping. Techniques of Inventory Control -
2	Material	12	Stock Levels – EOQ – ABC Analysis – VED Analysis-Perpetual Inventory System –
	Cost and		Documents used in Material Accounting. Methods of Pricing Material Issues:
	Control		FIFO, Simple and Weighted Average Price Method-Problems.
			Concept- Types: Direct Labour, Indirect Labour-labour control -Idle Time-
3	Labour Cost	10	Overtime—Labour Turnover- Time Rate System, Piece rate System, Incentive
3	and Control	10	Systems Halsey plan, Rowan premium plan & Taylor's and Merrick's
			differential Piece Rate System.
	Overhead		Concept–Classification of Overheads – Control of Overheads – Allocation and
4	Distribution	10	Apportionment of factory Overheads – Primary and Secondary Overhead
	Distribution		Distribution Summary–Repeated and Simultaneous Equations Method.
	Reconciliati-		Need for Reconciliation— Reasons for differences in Profit or Loss shown by
	-on of Cost		Cost Accounts and Profit or Loss shown by Financial Accounts. Preparation of
5	and	8	Reconciliation Statement and Memorandum Reconciliation Account.
	Financial		
	Accounts		

	DEPARTMENT OF COMMERCE								
ester	Code	Course Title	Duration	Course Type	Session	Credits			
IV Semi	BPS4324	BANKING FOR BUSINESS PROCESS SERVICES	60 Hours	DSC	4 Hours a Week	4			

Cours	• To impart knowledge about banking functions and operations in BPM								
Cours	e Outcomes:								
CO1	Understand the concepts of banking operations, functions and the risk associated pertaining to								
	the banking functions								
CO2	Identify the process of retail v	vealth management and customer rela	tionship						
CO3	Apply the learning of the bank	c functions and operations lifelong prac	tice in BPS.						
CO4	Comprehend the process of co	ash management and trade finance							
CO5	Analyse the different method	s of payment and value-added services							
Refer	ence Books:								
#	Title	Author/s	Publisher						
1	Banking Law and Practice	S.N.Maheswari, S.K. Maheshware	Kalyani Publishers New Delhi						
2	Banking Theory Law and Practice	Gordon.E. and Natarajan.K	Himalaya Publishing House						
3	Legal aspects of Bank operations	Indian Institute of Banking and Finance	Macmillan India Ltd						
4	New Concepts in Banking	Kaptan.S.S	Sarup and Sons						
5	Banking Theory Law and Practice Sundharam K.P.M and Varshney P.N Sultan Chand and Sons								
	l ng by doing activities 08 hours CS manual for detailed, new updates	and break-up of Syllabus.	I						

Course Outcome	Programme Outcome						
Course Outcome	PO1	PO2	PO3	PO4	PO5		
1	2						
2	3			3			
3		2					
4		1	2	1			
5			3				
3=High   1= Low   2=Moderate							

Unit	Title	Hours	Contents
1	Overview of Banking	12	Origin of Banking-Indigenous bankers- Commercial banks — Cooperative banks Regional Rural Banks — Foreign Banks — Reserve Bank of India — Constitution- Functions — NABARD — Recent Trends in Indian banking — E-Banking — Core banking — Universal banking — Corporate banking. banker and customer — Banker — customer relationship — Types of deposits — Account opening — Know Your Customer guidelines — Pass Book — Type of customers. Functions and products of banks — Liabilities and Assets — Payments and risk management — Customer service — Data and voice — Maintenance, disputes and complaints — Metrics management — Productivity — Quality, SLA tracking and monitoring — Risk and control — AML/KYC Info security.
2	Retail Banking	10	Retail banking: Account origination – Account servicing – Issue of cheque books – AML/KY Check – Account conversion – Closure – Customer correspondence – ATM management – Time deposits – Placement, maintenance breakage liquidation – Roll over booking and top up – Payment processing retail wealth management: Mutual fund processing – Equities – Bonds – Structured notes – Corporate actions – Reconciliation. risk control and information security. Cards: Basics of cards – Originations – Payments – Products on cards – Authorization and risk reviews – Reconciliations – Customer relationship management – Dispute processing and fraud investigation – Collections.
3	Negotiable instruments and Loans & Advances	14	Negotiable instruments: Characteristics – Types – Cheque – Material alteration – Crossing of cheque endorsement – Paying banker – Statutory protection to a paying banker – Payment in due course – Holder in due course – Collecting banker – Statutory protection to collecting banker – Duties of collecting banker. Secured and Unsecured Advances: Principles of sound lending - Modes of charging security-Lien-Pledge – Hypothecation - Unsecured secured advances - Advances against goods, titles and stock exchange securities. Mortgages: Originations – sales/new application management – Underwriting – Servicing – Customer service – Account maintenance, processing, closure – Collections – Default management – Foreclosure – Bankruptcy – Quality Assurances - Regulatory agencies.
4	Cash Management and Trade Finance	10	Cash management overview: Payments' lifecycle – Funds transfer – Payments – Nostro reconciliations – Risk management - Trade finance: Introduction – Letters of credit – Collections – Methods of payment – Guarantees – Reimbursements – Loans and finances – Basic outline of UCP. 600/ISBP/URC 522/URR 725/URDG/ISP 98 – Regulatory guidelines.
5	Service Channels	06	Alternate Channels: ATM – Internet banking – Phone banking – payment and remittance services – Pay order – Draft – Electronic fund transfer – Intra-Branch, Inter-Branch, NEFT, RTGS, Allied services – Safe keeping,

	DEPARTMENT OF COMMERCE								
Semester	Code	Course Title	Duration	Course Type	Session	Credits			
IV Sem	BPS4324	RETAIL AND MARKET RESEARCH	60 Hours	DSC	4 Hours a Week	4			

Course Objectives:		1. To impart knowledge about Research.	Modern Concepts of Ma	rketing and Marketing			
		To create an exposure of retail industry and market research practices with					
		specific relevance to Business p	specific relevance to Business process services				
Cours	e Outcomes:						
CO1	Understanding	the basic concepts of marketing	<u> </u>				
CO2	Discuss the cor	ncepts of Marketing Mix and Ma	rket Research				
CO3	Appraise the importance of market segmentation						
CO4	Understand th	e concepts of Market Research					
CO5	Identify the im	portance of Consumer Research	and Retail Audit				
Refere	ence Books:						
#		Title	Author/s	Publisher			
1	Hand Book on	Retail, CPG and Market					
	Research for Business Process Services						
Learning by doing activities 8 hours							

COs	Program Outcomes PO1 PO2 PO3 PO4 PO5						
1	3	1					
2	3	1		2	2		
3	2						
4	3	1		1	1		
5	2	1		1	1		
3=High 1=Low 2=Moderate							

		Hours	Contents
1	Market and to Marketing	10	Meaning of market - Evolution - Classification — Marketing - Marketing concepts - Functions of marketing - Classification of goods: Consumer goods, Industrial goods - Concept of Consumer-Packaged Goods (CPG)—CPG Industry — Global CPG Manufacturers - Consumer behaviour and CPG - Influencers of CPG.
2	Marketing Mix	12	Marketing Mix- Product – Features – Classification – Product planning-Product mix, -New product development - Product life cycle - Pricing-Factors affecting pricing decisions - Types of pricing strategies - Place – Supply Chain Management – Elements – Promotion: Branding – Private Labels - Advertising - Media Vehicles - Market research and 4 Ps.
3	Market segmentation and Retail marketing	10	Market segmentation – Need for segmentation - Segmentation criteria - Types of segmentation – Retail marketing – CPG and MR offerings - Input services – Input validation offerings – Data management – Reporting - Introduction to KPO offerings.
4	Market Research concepts	08	Primary research - Secondary research - Custom study - Syndicated study - Quantitative research methodology - Qualitative research methodology.
5	Research and Retail CPG industry	12	Consumer research – Importance – Consumer research cycle - Research for new product and existing product – Media research – Importance – Types – Media data - Retail audit –Importance - Retail data - Data validation – Retail audit reports – Consumer panels –Importance - Types of consumer panel.

- Learning by doing activities 08 hours
- Refer TCS manual for detailed, new updates and break-up of Syllabus.

DEPARTMENT OF COMMERCE									
ester	Code	Course Title	Duration	Course Type	Session	Credits			
IV Semester	BCSEC2	BUSINESS AND CORPORATE ETIQUETTES	30 Hours	SEC-VB	2 Hours a Week	2			

Unit	Title	Hours	Contents
1	Introduction To Business and Corporate Etiquette	8	I Business Etiquette – Meaning & characteristics - Essentials of Business Etiquette – Generally accepted Etiquette practice – Dimensions of Business Etiquettes: Telephone, Meeting, Interview (Before, After and During Interview), Workplace, Business party, letter, e-mail. Social Media Etiquettes.
2	Corporate Culture and Expectations	10	Corporate Culture & its components — values — Addressing Ethical issues — Cross cultural values and expectation — Etiquette techniques and styles under various corporate cultures. Business Communication — SMS Language, Corporate Expectations - Professionalism — Importance of Professional behavior — Dress Code. Meeting: Protocol — Agenda — Chairing. General Disability Etiquette - Attitude and Conflict Management, Indian Business Etiquette
3	Presentation Skills	8	Presentation Skills: Importance, Basic Courtesies – Small talk, Greetings, Handshakes. PPT presentation – Essentials of good presentation – Spokesperson – Group Discussion: Introduction, Types, Do's and Don'ts, Elevator pitch, Body Language, Verbal communication, Resume preparation and Grooming.

## Open<br/>Elective<br/>Courses

		Open Elective	Course Matrix			
	#	Course Title	Offered to	Duration	Credits	
	# Course Title Offered to Duration  1 Fundamentals of Finance All students 3 Hou a We  2 Intelligence for Business All students 3 Hou a We  3 Advertisement & Content Management All students 3 Hou a We  2 Principles of Marketing All students 3 Hou a We  3 Start-up Management All students 3 Hou a We  2 Principles of Marketing [Except students of school of business] a We  3 Start-up Management All students 3 Hou a We  3 Investing in Stock Markets All students 3 Hou a We  2 Emerging Business Technologies All students 3 Hou a We  3 Investing in Stock Markets All students 3 Hou a We  2 Intellectual Property Management All students 3 Hou a We  3 Involvation Management All students 3 Hou a We  3 Involvation Management All students 3 Hou a We  3 Innovation Management All students 3 Hou a We  3 Innovation Management All students 3 Hou a We  3 Innovation Management All students 3 Hou a We  3 Innovation Management All students 3 Hou a We  3 Innovation Management All students 3 Hou a We  3 Innovation Management All students 3 Hou a We	3 Hours	3			
ter		a Week	3			
mes	2	Intelligence for Business	All students	3 Hours	3	
Se		intelligence is business	, <b>333</b> 3 <b>3</b>	a Week		
	3	Advertisement & Content Management	All students	3 Hours	3	
				a Week		
	1	Business Strategy and Innovation	All students	3 Hours	3	
<u>-</u>				a Week		
nest	2	Principles of Marketing	All students	3 Hours	3	
II Ser			[Except students of school of business]	a Week		
	3	Start-up Management	All students	3 Hours	3	
				a Week		
		I		1 2 11		
	1	Financial Health and Well-being	All students		3	
ter						
mes	2	Emerging Business Technologies	All students		3	
∏ Se						
	3	Investing in Stock Markets			3	
			[Except students of school of business]	a week		
				3 Hours		
	1	Social Media Marketing	All students		3	
ster				3 Hours		
emes	2	Intellectual Property Management	All students	a Week	3	
IV S				3 Hours		
III Semester	3	Innovation Management	All students	a Week	3	
				a week		

	Department of Commerce							
Semester	Code	Course Title	Course Duration	Offered to	Session	Credits		
I Sem	OEC1	Fundamentals of Finance	45 Hours	All students	3 Hours a Week	3		

Cours	e Objectives:		th basic concepts & trends ir rstand scope of branches in f					
	Course Outcomes:							
CO1	Illustrate the framework for financial planning to understand the overall role finances play in his/her personal life.							
CO2	Demonstrate a	an understanding of role and	d importance of the finance	function in business.				
CO3	Explore the role of government in the economy & demonstrate the components of a public budget and its impact on social welfare and economic development.							
CO4	Summarize em	nerging trends in finance.						
Refere	ence Books:							
#		Title	Author/s	Publisher				
1	Basic Business Fir	nance	Dr. S.P. Gupta	Sahitya Bhawan				
2	Basic Finance for	Nonfinancial Managers	Fernandez Kendrick	Kendrick Fernandez				
3	Basic Financial M	anagement	Khan M Y	McGraw Hill India				
4	Personal Financia	l Planning	Murali SuB.Comkrishna	Himalaya Publisher				
5	Public Finance		H L Bhatia	S Chand				

Unit	Title	Hours	Contents	
1	Personal Finance	10	Scope and importance of personal finance; Steps in personal financial planning; Identifying life financial goals; Investor's life cycle, Accounting for income and expenses; Translating savings into investments; Understanding risk profile; Examining investment avenues; Creating portfolio to meet financial goals.	
2	Corporate Finance	10	Scope and Goals of Corporate Finance; Finance Functions; Interface between Finance and Other Business Functions; Steps in Financial Planning; Considerations in Investment Decisions; Dividend Policy and its relevance; Concept of Working capital Management and its Components.	
3	Public Finance	10	Scope of Public Finance; Role of Public Finance in Economic Development; Types of Public Budget; Structure of Public Budget; Classification and Sources of Public Revenue; Classification and Cannons of Public Expenditure; Budget analysis of the Government of India (Previous Financial Year).	
4	Trends in Finance	10	FinTech companies – Role and Importance; Cryptocurrency – Pros and Cons; Factors driving growth of Digital wallets and Payments' bank; Sustainable Finance and its importance; Framework of Peer- to-peer lending; Credit score – Importance and process; Islamic finance – Concept and underlying principles.	
Learn	Learning by Doing activities: 5 Hours			

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	Department of Commerce							
Semester	Code	Course Title	Course Duration	Offered to	Session	Credits		
I Sem	OEC2	Intelligence for Business	45 Hours	All students	3 Hours a Week	3		

		To enable students, analyse the overall business environment and evaluate its						
Course Objectives:		various components in business decision making.						
		To enable students, under	stand and apply intelligen	ce and business				
	Course Outcomes:							
CO1	Familiarise the concepts and components of Business Intelligence (BI).							
CO2	Critically evaluate use of environmental Scanning in Business Intelligence.							
CO3	Analyse the im	pact of dynamic business env	vironment on the operatio	ns of business.				
CO4	Comprehend b	usiness research process.						
Refere	ence Books:							
#		Title	Author/s	Publisher				
1	Business Environn	nent Text and Cases	Francis Cherunilam	Himalaya Publishing House				
2	Essentials of Busir	ness Environment	K. Aswathappa	Himalaya Publishing House				
3	Business Environn	nent	Paul	McGraw Hill Education				
4	Marketing Resear	ch	Rajendra Nargundkar	McGraw Hill Education				
5	Marketing Resear	ch	G.C. Beri	McGraw Hill Education				

Unit	Title	Hours	Contents
1	Foundation to Intelligence for Business	12	Definition, feature and significance of business intelligence, the distinction between intelligence, information and data, strategies of information gathering, information asymmetry and competitive advantage, types of business intelligence, business intelligenceapplications, Role and importance of Artificial intelligence.
2	Environment Scanning for Intelligence	10	Meaning and objectives of environment scanning; Environmental Appraisal and Scanning Techniques (SWOT and PESTEL); Difference between micro and macro environment; Components of micro environment and its implications on business performance, analysing organisational position and preparing strategic advantageprofile, core competencies of business.
3	Analysis of Business Environment	10	Nature of economic environment, evaluation of economic systems, Types of economic policies and its impact on business policies, positive and negative effects of new economic policy, Types of Political Systems, business risks posed by the Indian political system, component of legal environment, need for embracing technology, impact of technology and Socio-Cultural environment on Business.
4	Introduction to Business research	08	Meaning, scope and characteristics of business research, varioustypes of research, research process-Data collection, Analysis and interpretation.

	Department of Commerce							
Semester	Code	Course Title	Course Duration	Offered to	Session	Credits		
I Sem	OEC3	Advertisement & Content Marketing	45 Hours	All students	3 Hours a Week	3		

Cours	se Objectives:		e concepts and principles of a th essential concepts and too	•				
		Course	e Outcomes:					
CO1	Familiarise the advertising.	Familiarise the concept of advertising and recognize the social and ethical implications of advertising.						
CO2	Infer the role	Infer the role of creativity in advertising and the various advertising process						
CO3	Articulate the	role and methods of media	planning					
CO4	Learn content creation framework for producing effective content on a consistent basis.							
Refer	ence Books:							
#		Title	Author/s	Publisher				
1	Advertising Crea	tive Strategy, Copy & Design	Altstiel, Tom & Grow, Jean	Sage Publication				
2	Foundations of A	dvertising	Chunawala&Sethia	Himalaya Publishing House				
3	Advertising Princ	iples & Practices	Wells, Burnett, Moriarty	Prentice Hall				
4	Content Marketi	ng	Schaefer Joe Wilson	E.C. Publishing				
5	Digital Marketing	3	Seema Gupta	McGraw Hill Education				

Unit	Title	Hours	Contents		
1	Understanding Advertising	10	Introduction, Need, Scope, Role & Importance of Advertisement; Advertising as a tool of Communication and its difference with Propaganda, Publicity, PR; Personal Selling & Sales Promotion; Types and Classification of Advertising; Ad agency and its function. Ethical Issues in Advertising; Social Criticism of Advertising.		
2	Advertising Process	10	Role of Creativity in advertising; Types of Appeals and Advertising Messages; Ad Campaign – Concept and Importance; Brand versus Social Ad campaigns; Campaign Planning & its components; Role of Research in Advertising; Importance of a Copywriting; How toDevelop an Effective Copy, AIDAS.		
3	Advertising Media	10	Understanding Media & It's Creative Co-ordination with other Marketing functions; Types of Media: Print Media, Broadcast Media, Outdoor, Transit, Traditional, Direct Mail & Internet, Theircharacteristics, Benefits & Drawbacks, Emerging Media Platforms.		
4	Content Marketing	10	Content creation for online platforms-types of content: written, audio, picture, video; Optimising content for web and for social media, influencers, connecting with influencers, headlines and data; Content strategy & challenges; Blog Marketing.		
Learn	Learning by Doing activities: 5 Hours				

	Department of Commerce							
Semester	Code	Course Title	Course Duration	Offered to	Session	Credits		
II Sem	OEC4	Business Strategy and Innovation	45 Hours	All students	3 Hours a Week	3		

_	urse Objectives: To understand the i		s of business strategy and inn	ovation			
Cours	se Objectives:	To understand the importance of strategy and innovation in competitive and					
		institutional landscapes.					
		Cour	se Outcomes:				
CO1	Comprehend	the basic concepts and prin	ciples associated with busines	ss strategy			
CO2	Familiarise the role of vision, mission and objectives in strategic process						
CO3	Analyse conce	eptual framework of various	s business strategies				
CO4	Infer the impo	ortance of innovation and cl	hange management in busines	SS			
Refer	ence Books:						
#		Title	Author/s	Publisher			
1	Business policy a	nd Strategic Management	Vipin, Kamala & Srinivasan	PHI			
2	Strategic Manag	ement Concept & Cases	Glueck, William F	McGraw Hill			
3	Business Innovation		MR Whiteley Nick	Createspace			
4	Strategic Manag	ement	Adela Kazmi, Azhar Kazmi	McGraw Hill India			
	+		Tracy Brian	Manjul Publishing House			

Unit	Title	Hours	Contents
1	Foundation to Strategy	10	Scope and Importance of strategy in Business; Strategy Vs Policy; Strategic thinking Vs Strategic management Vs Strategic planning; Nature of strategic plan; nature of strategic decisions; approaches to strategic decision making; levels of strategies; The strategicmanagement process.
2	Strategic Planning	10	Defining purpose of business; VMOSA framework, concept of goals, Integration of individual and organisation goals; Formulation of mission and objectives; Strategies to achieve objectives; Reasons forchange in mission and objective; Ethics and strategy.
3	Business Strategies	10	Corporate strategy- Concept of corporate strategy, offensive strategy, defensive strategy, scope and significance of corporate strategy; Generic competitive strategy - Generic vs. competitive strategy, the five generic competitive strategy, competitivemarketing strategy option, offensive vs. defensive strategy.
4	Organisational change and innovation	10	Planned and unplanned change, causes or forces of organisational change, managing planned change, choosing a change strategy, creativity and innovation in organisations, organizational creativity and innovation process, learning organisation.
Learn	ing by Doing activi	ties: 5 Ho	ours

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	Department of Commerce							
Semester	Code	Course Title	Course Duration	Offered to	Session	Credits		
II Sem	OEC5	Principles of Marketing	45 Hours	All students [Except B.COM & B.Com]	3 Hours a Week	3		

		To familiarize the students w	ith the conceptual framev	vork of marketing			
Course Objectives:		principles and practices.					
		To understand the recent tre	nds in marketing.				
		Course C	outcomes:				
CO1	Familiarise the	conceptual framework of mar	keting & consumer behav	iour.			
CO2	Analyse the ele	ements of marketing mix in the	context dynamic busines	s environment.			
CO3	Articulate the	concept of STP and its applica	tion in marketing process.				
CO4		he recent trends in marketing		iness.			
	ence Books:						
INCICIO	crice books.						
#		Title	Author/s	Publisher			
1	Principles of Mark	eting	Philip Kotler	Pearson			
2	Marketing Management		Mohammed Umair	Skyward Publishers			
3	Marketing Management		J.C. Gandhi	McGraw Hill India			
4	Marketing Manag	ement	Sontakki	Kalyani Publishers			
5	Fundamentals of	Digital Marketing	Puneet Bhatia	Pearson			

Unit	Title	Hours	Contents				
1	Foundation to Marketing	10	Nature, Scope and Importance of Marketing; Difference between marketing and selling; Unethical practices in marketing; Importance of consumer behaviour in marketing; Factors influencing ConsumerBehaviour, Buying Decision Process.				
2	Marketing Mix	10	Product- Classification, Product development stages and life cycle; Pricing- Importance, Pricing strategies; Place — Role of distribution in marketing, Channel Management Strategies; Promotion-Components of promotional mix.				
3	STP	10	Purpose of segmentation; Bases of Segmentation; Criteria for Successful Segmentation; Targeting strategies- Target market selection; Purpose of positioning; Steps in Product Positioning.				
4	Trends in Marketing	10	Digital Marketing – Meaning, drivers of digital marketing in India; Moment marketing, Viral marketing, Social Media Marketing, Relationship marketing (scope); International marketing – Features, challenges in international marketing.				
Learn	ing hy Doing activi	tios: 5 Ha	nurc				

	Department of Commerce							
Semester	Code	Course Title	Course Duration	Offered to	Session	Credits		
II Sem	OEC6	Start-up Management	45 Hours	All students	3 Hours a Week	3		

Course Objectives:		To familiarize students with the process and operations of business start-ups.					
	,	To understand the challen	ges of running a start-up.				
		Cours	e Outcomes:				
CO1	Familiarise the entrepreneurial ecosystem and its challenges to business start-ups.						
CO2	Identify the ne	ew ideas, process and oppor	tunities to be an entreprene	eur			
CO3	Analyse entre	preneur market condition ar	nd preparation of financial s	tatement			
CO4	Comprehend	the significance of survival a	nd growth in the context of	business start-ups			
Refer	ence Books:						
#		Title	Author/s	Publisher			
1	Launching New V	/entures	Kathleen R Allen	Cengage Learning			
2	A Visual Guidebo	ook for Building Your Startup	Fisher & Duane	Mc Graw Hill Education			
3	Managing New V	entures Concepts and Cases	Anjan Raichaudhuri	Prentice Hall			
4	Small- Scale Industries and Entrepreneurship		Vasant, Desai	Himalya Publication House			
5	Entrepreneurship Development and SBE		Charantimath& Poornima Pearson Educatio				

Unit	Title	Hours	Contents				
1	Start-up Ecosystem	10	The Rise of the start-up Economy; The Six Forces of Change; The Start-up Equation; The Entrepreneurial Ecosystem; Challenges of Start-ups in India; Factors impacting emergence of start-ups in India; importance of start-ups for India's economic development. Features of Unicorn companies;				
2	Start-up Process	10	Generating Business idea - Sources, methods of brainstorming, need for creativity; Challenges in Business idea development; Sources, methods of brainstorming, need for creativity; Challenges inBusiness idea development.				
3	Start- up Planning	10	Business planning process, drafting business plan; leadership-Challenges, Legal issues – forming business entity, considerations and Criteria, requirements for formation of a Private/Public LimitedCompany.				
4	Funding and Survival	10	Funding with Equity – Financing with Debt- Funding start-ups with bootstrapping- crowd funding- strategic alliances- Networking. Venture Capital; Financial assistance under Startup India; Stages of growth in a new venture; Reasons for new venture failures- Scaling Ventures –preparing for change – Leadership succession; Exit strategies.				
Learn	ing by Doing activi	ties: 5 Ho	Learning by Doing activities: 5 Hours				

	Department of Commerce								
Semester	Code	Course Title	Course Duration	Offered to	Session	Credits			
III Sem	OEC7	Financial Health and Well-being	45 Hours	All students	3 Hours a Week	3			

Course Objectives:		1. To familiarise students with basic concepts of financial health				
		2. To understand finar	ncial planning and budgeting	5		
		Course	Outcomes:			
601	Illustrate the fr	amework for financial well-b	peing to understand the ove	rall role finance plays in		
CO1	personal life.					
CO2	Demonstrate a	n understanding of financial	environment and its compo	onents		
CO3	Explore the var	ious avenues of investment	and insurance plans			
CO4	Comprehend th	ne process of financial plann	ing and budgeting			
Refere	ence Books:					
#		Title	Author/s	Publisher		
1	Financial Literacy		Durrant Shaun M	Malvary, LLC		
2	Financial Literacy		Malabre Nevar Theodore	Noble Financial Investment		
3	Confessions of a F	inancial Planner	Holland David	Holland Productions		
4	Personal Financial	Planning	Murali krishna	Himalaya Publisher		
5	Financial Literacy		Mohammed Umair	Himalaya Publisher		

Unit	Title	Hours	Contents
1	Foundation to Financial Well-being	10	Role and importance of money, Ill effects of money, Concept of financial health and well-being, Pillars of financial health, Financial Literacy – Concept and Scope, Prerequisites of Financial Literacy – Financial knowledge, financial skills and financial etiquette.
2	Financial Environment	08	Types of financial institutions, Classification of Banks in India, Scope of fintech services and Cashless banking, financial services offered by post office, Credit rating for individuals— Concept, factors considered for computing credit score.
3	Protection and Investment	10	Objectives of investing, Difference between saving and investment, Investment avenues- Investment Portfolios— Physical, Financial, Marketable and Non-Marketable. Need and importance of life and health insurance. Types of life, retirement plans-NPS; and health insurance plans.
4	Financial Planning and Budgeting	12	Financial planning – Importance, application and procedure. Preparing a budget, Budget surplus and deficit, Avenues for parking surplus and Sources of meeting deficit, Personal and Family Budget – Importance and Pro forma, Steps in preparing an efficient budget, financial tools for individuals.

	Department of Commerce								
ester	Code	Course Title	Course Duration	Offered to	Session	Credits			
III Sem	OEC8	Emerging Business Technologies	45 Hours	All students	3 Hours a Week	3			

Carre	o Obioativo	To enable students, understand	To enable students, understand Emerging Business Technologies and its impact on					
Cours	e Objective:	business						
		Course Out	comes:					
CO1	Describe the concepts f blockchain and its applications in business							
CO2	Analyse vario	us cyber security threats and mear	ns of combating them					
CO3	Understand c	oncepts of Artificial Intelligence ar	nd critically evaluate us	e its applications.				
CO4	Explain conce	pt of IoT and its applications						
Refer	ence Books:							
#		Title	Author/s	Publisher				
1	Block Chain: A P	ractical Guide to Developing Business	Bambara & Allan	McGraw Hill				
2	Internet of Thing	ŢS .	Bahga & Madesetti	Orient Blackswan				
3	Cyber Security		K S Manoj	Notion Press				
4	Marketing Resea	rch	Rajendra Nargundkar	McGraw Hill Education				
5	Introduction to A	Artificial Intelligence	atterson Dan W. Pearson Education Inc					

Unit	Title	Hours	Contents
1	Foundation to Blockchain	10	Concept of blockchain, Why use blockchain technology, Barriers to blockchain adoption, Technological and cryptographic elements in blockchain, Blockchain platforms, Blockchain applications, Digital Currency, the limitations, opportunities and challenges of blockchain, The "Evil Side" of blockchain and legal regulations for blockchain.
2	Cyber-crimes and security	10	The computer security problem, targets and attacks - Approaches to computer security, Definition of cyber-crime and threat, Classification — current threats and trends, diversity of cyber-crime, cyber hate crimes, cyber terrorism, Basic security terminology, Security model, Cryptography, Authentication and remote access, Intrusion detection systems.
3	Artificial Intelligence	10	Concept and brief history of AI, Types of environment, Proposing and evaluating AI applications, Importance of search for AI, Knowledge representation issues, the human element in expert systems, Application of AI in various business functions, Issues and ethical concerns surrounding AI, How AI is transforming business.
4	IoT	10	Various Platforms for IoT, Real-time Examples of IoT, Overview of IoT components and IoT Communication Technologies, Challenges in IoT, Cloud Platforms for IOT, Virtualization concepts and Cloud Architecture, Cloud computing, benefits, Cloud services — SaaS, PaaS, IaaS, Cloud providers & offerings.
Learn	ing by Doing activi	ties: 5 Ho	ours

	Department of Commerce								
Semester	Code	Course Title	Course Duration	Offered to	Session	Credits			
III Sem	OEC9	Innovation Management	45 Hours	All students	3 Hours a Week	3			

Course Objective:		To develop and recognize students own creativity and carry out innovative work in an effective way.				
		Cou	rse Outcomes:			
CO1	Understand the concept of Innovation & Creativity and build a foundation in creative thinking among the students.					
CO2	Infer the role	of creativity in advertising	and the various the advert	sing process		
CO3	Demonstrate	the scope and significance	of Innovation Managemen	t		
CO4	Comprehend	concept of product and pro	ocess innovation			
Refer	ence Books:					
#		Title	Author/s	Publisher		
1	Innovation Mana	agement	C S G Krishnamacharyulu	Himalaya Publishing House		
2	Competitive Inno	ovation Management	James A Christiansen	Macmillan Business		
3	Innovation Management		Paul Trott	Pitman		
4	Managing innovation in the New Millennium		S. S. George	The ICFAI Press		
5	Creating Innovat	ors	Wagner, Tony	Scribner		

Unit	Title	Hours	Contents
1	Innovation and Creativity	10	Concept, Characteristics, Importance, Principles of Innovation, Process of Innovation, Types of innovation, Models of Innovation, Innovation process, Managed innovation. Creativity - Concept, Importance, Creativity Process, Hurdles to Creativity.
2	Tools for Innovation	10	Creativity Thinking: Traditional V/S Creative Thinking, Individual Creativity Techniques: Meditation, Self-Awareness, & Creative Focus Group Creative Techniques: Brain Storming, off The Wall Thinking & Thinking Hats Method.
3	Innovation Management	10	Scope, Characteristics, Evolution of Innovation Management, Significance, Factors Influencing Innovation, Innovation diffusion theory, managing innovation within firms: - Managing uncertainty, Managing project portfolio, Management tools for innovation, Innovation and Operations, Management Design principles
4	Areas of Innovation	10	Product Innovation: Concept, Packaging and Positioning Innovation Process Innovation: Concept, Requirement & Types: Benchmarking-TQM Business Process Reengineering.

	Department of Commerce								
Semester	Code	Course Title	Course Duration	Offered to	Session	Credits			
IV Sem	OEC10	Investing in Stock Markets	45 Hours	All students	3 Hours a Week	3			

Course Objective:		To familiarise students techniques.	with working of stock ma	rketing and stock trading
		Cour	se Outcomes:	
CO1	Comprehend t	he basic structure and com	ponents of financial marketin	g
CO2	Understand co	nstituents of fundamental	s analysis and it impact on sto	ck trading
CO3	Explain concep	tual framework of various	technical analysis	
CO4	Infer the stock	trading process and the ro	le of stock market participant	S
Refer	ence Books:			
#		Title	Author/s	Publisher
1	Playing Stock Mar	ket with Technical Analysis	Bhushan Jadhav	RIGI Publication
2	Guide to Indian St	ock Market	Jitendra Gala	Buzzing stock Publishing
3	Investing in Stock	Markets	Mohammed Umair	Skyward PU
4	Indian Financial System		Siddhartha Sankar Shah	McGraw Hill India
5	Financial Markets	and Institutions	Tracy Brian	Manjul Publishing House

Title	Hours	Contents
Overview of Financial Markets	04	Overview of Financial System, Structure, Regulation & Functions; Financial Instruments; Interlink between capital market and money market. Key elements for well-functioning of financial system, Economic indicators of financial development.
Indian Stock Market	10	Stock Broker, Investor, Depositories, Clearing House, Stock Exchanges. Role of stock exchange, Stock exchanges in India- BSE, NSE. Security Market Indices: Nifty, Sensex and Sectoral indices, Sources of financial information. Trading in securities: Demat trading, types of orders, using brokerage and analyst recommendations, Do's & Don'ts of investing in markets.
Fundamental Analysis	12	Top down and bottom-up approaches, Analysis of international & domestic economic scenario, Industry analysis, Company analysis (Quality of management, financial analysis: Both Annual and Quarterly, Income statement analysis, position statement analysis including key financial ratios, Cash flow statement analysis, Industry market ratios: PE, PEG, Price over sales, Price over book value, EVA), Understanding Shareholding pattern of the company.
Technical Analysis	08	Trading rules (credit balance theory, confidence index, filter rules, market breath, advances vs declines and charting (use of historic prices, simple moving average and MACD) basic and advanced interactive charts.
	Overview of Financial Markets  Indian Stock Market  Fundamental Analysis  Technical Analysis	Overview of Financial Markets  Indian Stock Market  10  Fundamental Analysis  12

	DEPARTMENT OF COMMERCE							
ester	#	Course Title	Duration	Course Type	Session	Credits		
IV Sem	OEC 11	Intellectual Property Management	45 Hours	OE	4 Hours a Week	3		

Course Objectives:  To provide students with an understanding of intellectual property rights To analyse the impact of intellectual property management on business							
Cours	e Outcomes:						
CO1	Understand the types of intellectual property rights.						
CO2	Examine the in	ternational regist	ration protocols.				
CO3	Analyse the im	plications of IPM	on economics.				
CO4	Apply and eval	uate IPM strategi	es.				
Refer	ence Books:						
#	Т	itle	Author/s	Publisher			
1	Business Law		ND Kapoor	Sultan Chand & Sons			
2	Business Law		Aswathappa. K & Ramachandra	Himalaya Publishing			
3	Business Law		Tulsian	McGraw Hill India			

Unit	Title	Hours	Contents
1	Introduction to Intellectual Property Rights	10	Concept of IPR – Types Patent, Copyright, Related Rights, Trademarks, Industrial Design, Geographic Indicator, New Plant Variety Protection. Importance of IP as an asset.
2	Introduction to Intellectual Property Management	10	Concept of IPM - Need for IPM - Role of legal practitioners and managers in IPM.  Overview of International Registration - The Madrid System, The Hague System, The Lisbon Agreement, Patent Cooperation Treaty (PCT).
3	Economic Perspectives on IPM	8	IP a tool for economic development - Economic rationale for IP Protection - Creating value from IPRs: Practicing, licensing, cross licensing, litigation and deterring. Use of IP as collateral and in exchanges. Economic consequences arising from neglect of intellectual Property.
4	Strategy for Intellectual Property Management	12	IP strategy and value creation – Creation of exclusivity and defence against attacks by other companies - Internal IP Strategy – IP Audit, IP Policy, IP Protection and Maintenance - External Strategy – IP Enforcement, Enhance Competitiveness, Public Policy Issues.  Open Source – Open initiatives: Creative Commons, attribution, Share Alike, Non-Commercial, No Derivative Works - Advantages and disadvantages of open-source licensing model – Copyleft – Open source criteria – Types of open source licenses – Open source challenges.

	Department of Commerce								
ester	Code	Course Title	Course Duration	Offered to	Session	Credits			
IV Seme	OEC12	Social Media Marketing	45 Hours	All students	3 Hours a Week	3			

Course Objective:		To familiarize students wit	h the concepts and op	erations of Social Media			
	Course Outcomes:						
601	Understand what social media is, the various channels through which it operates, and its role in						
CO1	marketing strategy.						
CO2	Establish a Video Marketing Strategy and learn YouTube Advertising						
602	Prepare Facebook Ads and Instagram Ads and understand how to effectively brand their social						
CO3	media Pages						
CO4	Demonstrate how to effectively design a website and apply SEM and SEO						
Refer	Reference Books:						
#		Title	Author/s	Publisher			
1	Social Media Mar	keting	Evans Liana	Pearson Education			
2	Marketing with so	ocial media	Coles Linda	John Wiley & Sons			
3	Social Media Mar	keting	Marshal Chris	Independently Published			
4	Social Media Mar	keting	Mastery Income	Kazravan Enterprises			
5	Social Media Mar	keting	Zarei Ehsan	Lulu.com			

Unit	Title	Hours	Contents			
1	Introduction to social media	10	What is social media? Means of developing social media is, Managing Information – Aggregators, Google Alerts, Blogs. Getting a company ready for Social Media Content Management Touchpoint analysis, Scheduling, creating content, managing content programs, Planning Worksheets.			
2	YouTube Marketing	10	YouTube Long - form video platforms, setting up a channel, Managing content - Video Flow - Google Pages for YouTube Channel - Verify Channel Webmaster Tool - Adding Asset - Associated Website Linking - Custom Channel URL - Channel ART - Channel Links - Channel Keywords - Branding Watermark - Featured Contents on Channel - Channel Main Trailer - Uploading Videos - Uploading Defaults - Creator Library - Practical Examples.			
3	Major Social Media Platforms	10	Facebook & Instagram- Creating groups and pages, Tips and Guides – Posts, Paid Promotion Ads, Contests, Twitter - Set-up and usage Tips. LinkedIn - Tips and Guides Review of profiles. Pinterest - Visual social media and bookmarking, Set-up and management.			
4	Web site planning	10	Web Marketing, Understanding Website, Domain, Hosting & Web server, Web site v/s Portals, Web site designing basics, types of websites, types of webservers, SWOT analysis of website, Optimization of Web Site, SEM, SEO, Content marketing and ROI.			
Learn	Learning by Doing activities: 5 Hours					

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## Fifth Semester

- ☞ 3 DSC
- ☞ 2 DSE
- @ 1 VOC
- ☞ 1 SEC-VB

	DEPARTMENT OF COMMERCE							
Semester	Code		Course Title	Duration	Course Type	Session	Credits	
V Semi	BP3 51/3		Methods & Techniques of Costing	60 Hours	DSC	4 Hours a Week	4	

Cours	e Objective:	To familiarize the st	tudents	with moderi	n cost techniqu	es and a	applicability	
Cours	e Outcomes:							
CO1	Understand the basics of methods and techniques of costing							
CO2	Comprehend the application of job, batch and contract costing							
CO3	Analyse the method of allocating manufacturing cost							
CO4	Ascertain and control service cost							
CO5	Understand the application of marginal costing technique							
Refere	nce Books:							
#	Title			A	uthor/s		Publisher	
1	Cost Accounting			Jain. S.P,Narang,		Kalyar	Kalyani Publishers	
2	Methods and techniques of Cost Accounting			Arora M N Hi		Himala	Himalaya Publishing House.	
3	Advanced Cost Accounting			S.N.Maheshwari Sul		Sultan	Chand	
4	Cost accounting			Pillai and Bahavathi Sul		Sultan	Chand	
5	Management Accounting			Khan and Jain Tat		Tata N	ЛcGraw Hill	
Self-lea	arning topics: 8 hou	ırs				1		
	T			2				
COs	Program Outcomes							
	PO1	PO2		PO3	PO4		PO5	
1	2							
2							2	
3	2				1			
4		2					2	
5		2		2				
3=High	2=Moderate  1=L	ow			1			

Unit	Title	Hours	Contents				
1	Introduction	6	Costing methods – Meaning, Importance, Features, objectives, applications and limitations.				
2	Job, Batch and Contract costing	14	Job costing: Meaning, prerequisites, job costing procedures. Batch costing: Comparison between Job and batch costing – problems. Contract costing: Meaning, features and application of contract costing, similarities and dissimilarities between job and contract costing, procedure of contract costing, profit on incomplete contracts, Problems. Notional and estimated profit – retention money				
3	Process Costing	12	Meaning and definition, applications, comparison between Job costing and Process Costing, advantages and disadvantages, treatment of normal loss, abnormal loss and abnormal gain (Problems) - Joint and by-products costing (theory), Equivalent production.				
4	Operating Costing  10 Introduction, Meaning and application of Operating Costing - Trans Costing - Preparation of cost sheet, simple and composite cost un Problems.						
5	Marginal Costing	Introduction, distinction between Absorption costing and marginal costing, Marginal costing techniques, marginal cost, Contribution, CVP analysis, P/V ratio, Break-even analysis, Margin of safety-Problems.					

				DEPARTM	ENT OF COI	MMERCE
Semester	Code	Course Title	Duration	Course Type	Session	Credits
V Semi	BPS 5223	INCOME TAX I	60 Hours	DSC	4 Hours a Week	4

Cours	e Objective:	To familiariz	e stud	ents with Income tax	concepts, IT ref	turns	and procedures.	
Cours	e Outcomes:							
CO1	Understand basic concepts as per Income Tax Act 1961.							
CO2	Apply the rele	vant provision	s to de	termine the resident	tial status of ind	ividu	al assessee.	
CO3	Determine the	e taxable porti	on of r	etirement benefits, a	allowances & otl	ner sa	alary benefits.	
CO4	Compute the	income charge	able to	tax under the head	"Salaries".			
CO5	Appreciate wh	nen income is o	harge	able under the head	"Income from h	ouse	property".	
Refere	nce Books:							
#	Tit	tle		Author/s			Publisher	
1	Direct taxes law	and practice	Dr. Vi	nod K Singhania and Dr.	Kapil Singhania	Taxmann Publications		
2	Direct Taxes Law	and Practice	Mehr	Mehrotra and Dr. Goyal			Sahitya Bhavan Publication	
3	Income Tax		Gaur & Narang			Kalyani Publishers		
4	Income Tax Law	and Practice	Lal, B.B			Kon	ark Publications	
5	Income Tax		Mohammed Umair			Sky	ward Publishers	
Self-lea	arning topics: 8 hou	ırs						
	T							
COs				Program Outcom	T.			
	PO1	PO2		PO3	PO4		PO5	
1	2							
2	2	2						
3					3			
4				3			2	
				2				

Unit	Title	Hours	Contents
1	Introduction to Income Tax	06	Meaning and Classification of taxes, Brief history of Income Tax, legal frame work, cannons of taxation; Finance Bill; Scheme of income tax; Definitions - Assessee, person, assessment year, previous year; Income, gross total income, total income, agricultural income, exempted incomes u/s 10 (restricted to individual assessee).
2	Residential Status and Tax Incidence	12	Concept of Residential status, residential status of individual assessee - resident and ordinarily resident, resident but not ordinarily resident, non-resident; Residential status and incidence of tax – Indian and foreign income, incidence of tax for different tax payers, meaning of receipt of income, receipt vs. remittance, actual receipt vs. deemed receipt.
3	Income from Salary – I	10	Concept of salary income, basis of charge, incomes forming part of salary, retirement benefits- computation of Gratuity, Pension, Leave encashment and Provident Fund.
4	Income from Salary – II	12	Computation of basic salary in grade system, types of employee commissions, concept of allowances, various income tax provisions for computing taxable value of allowances, concept of perquisites, classification of perquisites for their tax treatment, valuation of perquisites, computation of income from salary after deductions u/s 16.
5	Income from House Property	12	Meaning of house property, treatment as owner of house property, treatment of rental income from properties under different circumstances, determination of the annual value of a house property, expenses deductible from rental/notional income from house property, special treatment given to self-occupied house property, treatment of income/loss from house property; Computation of income from house property after deductions u/s 24.

				DEPARTM	ENT OF COI	MMERCE
ester	Code	Course Title	Duration	Course Type	Session	Credits
IV Sem	BPS 5323	Business Law	60 Hours	DSC	4 Hours a Week	4

Course	e Objective:	•	nts with an understanding of the Ir pact of business law on the functions.	<b>o</b> ,			
Cours	e Outcomes:						
CO1	Understand the concept of jurisprudence and the Indian legal system.						
CO2	Interpret the C	ontract Laws to analys	e case facts				
CO3	Analyse the im	plications of Competiti	on and Consumer laws on busines	ss decisions			
CO4	Examine the pr	ovisions pertaining to	IPR protection in India				
CO5	Understand the	e legal and ethical impl	ications of the Environment Prote	ection Act on business			
	processes						
Refere	ence Books:						
#		Title	Author/s	Publisher			
1	Business Law		ND Kapoor	Sultan Chand & Sons			
2	Business Law		Aswathappa. K & Ramachandra	Himalaya Publishing			
3	Business Law		Tulsian	McGraw Hill India			
4	Law of Contrac	t and Specific Relief	Avtar Singh	Eastern Book Company			
5	Act 1930, Comp	ction Act 2019, The ), Environment					

Course Outcome	Programme Outco remains of Commerce   B.Com Industry Integrated						
Course Outcome	PO1	PO2	PO3	PO4	PO5		
1	2						
2	3			3			
3		2					
4		1	2	1			
5			3				

3=High | 1= Low | 2=Moderate

Unit	Title	Hours	Contents
1	Introduction To Business Law	5	Jurisprudence: Introduction to law – Classification of law – Hierarchy of Courts – Meaning and Scope of Business law – Sources of Indian Business Law.
2	Contract Laws	20	Indian Contract Act, 1872: Definition of Contract - Essentials of a valid contract –Discharge of Contract- Remedies for breach of contract. Indian Sale of Goods Act, 1930: Definition of contract of sale, essentials of contract of sale, conditions and warrantees, Rights and duties of buyer, rights of an unpaid seller.
3	Competition and Consumer Laws:	12	The Competition Act, 2002: Objectives-Features of Competition Act, CAT, offences and penalties under the Act, Competition Commission of India.  Consumer Protection Act, 2019: Definition of the terms consumer, consumer dispute, defect, deficiency, unfair trade practices and services. Rights of the consumer under the Act, Consumer Redressal Agencies – District Forum, State Commission, National Commission.
4	Intellectual Property Rights	10	IPR: Meaning, Need, types – TRIPS – Fair Dealings  Patents: invention and non-invention, procedure to get patent, restoration and surrender of lapsed patent, infringement of patent.  Nature of Copyright - Subject matter of copyright: original literary, dramatic, musical, artistic works; cinematograph films and sound recordings – Registration Procedure – Terms of protection - Ownership of copyright - Assignment and licence of copyright – Infringement - Remedies & Penalties
5	Environmental Law	5	Environment Protection Act, 1986: Objects of the Act, definitions of important terms: environment, environment pollutant, environment pollution, hazardous substance and occupier, types of pollution.

				DEPARTM	ENT OF COI	MMERCE
Semester	Code	Course Title	Duration	Course Type	Session	Credits
V Semi	BPS VOC 1	Entrepreneurial Development	30 + 30 Hours	VOC – 1	4 Hours	3

	Objective:	l					roles of an effectiv	
Course (		Entrepreneur and d	develop	rational beha	aviour towards r	iew bu	siness opportunitie	
	Outcomes:	ı						
CO1 0	Comprehend various factors influencing entrepreneurship.							
CO2 I	Interpret the p	roblems faced by SSI	Is and c	ontribution r	made towards e	conom	ic development.	
CO3 I	Identify the ste	eps involved in the fo	rmatio	n of small-sc	ale industry.			
CO4 A	Analyse the fea	asibility of idea throu	ıgh the	preparation	of a business pla	ın and	model.	
CO5 L	Understand the	e various financial ar	nd non-	financial assi	stance for SSIs.			
Reference	e Books:							
#		Title		Au	uthor/s		Publisher	
1 E	Entrepreneurship	Development and SBE		Poornima M		Pearson Education		
2 E	Entrepreneurship	– Strategies and Resourc	ces	Mark. J. Dollinger P		Pears	Pearson Education	
3 E	Entrepreneurial D	evelopment		Dr. Venkataramana Sul		Sulta	ıltan Chand	
4 S	Small Business and	d Entrepreneurship		Kumar S I		I. K. II	I. K. International Pvt Ltd	
5 F	Fundamentals of I	Entrepreneurship		Alok Goyal & Mridhula Goyal		V.K Global Publications		
Self-learn	ning topics: 8 hour	rs .						
COs			Pı	rogram Outcom	ies			
	PO1	PO2		PO3	PO4		PO5	
1	2							
2	2	2						
3					3			
4				3			2	
5				2				

Unit	Title	Hours	Contents
			Evolution of entrepreneurship in India; Meaning & Definition of
			Entrepreneurship, Entrepreneur & Enterprise; Functions and role of
1	Introduction to	10	Entrepreneur in economic development in India; Factors influencing
1	Entrepreneurship	10	Entrepreneurship; Pros and Cons of being an entrepreneur; Qualities
			of an effective Entrepreneur; Types of Entrepreneur; Challenges
			faced by Women entrepreneurs; Self Help Groups (SHGs).
	Micro, Small and		Product Range; Capital Investment; Ownership Patterns; Meaning
	Medium		and importance of Tiny Industries, Ancillary Industries, Cottage
2	Enterprises	10	Industries; Role played by SSI in the development of Indian Economy;
	(MSMEs)		Problems faced by SSI's and the steps taken to solve the problems;
	(IVISIVIES)		Policies Governing SSI's.
			Steps involved in the formation of a small business venture;
	Formation of a		Recognition of Business opportunity; scanning the environment for
3	Small-Scale	10	opportunities; evaluation of alternatives and selection based on
	Industry	10	personal competencies; Selection of location; clearances and permits
	maastry		required; licensing and registration procedure; Mission, vision and
			strategy formulation.
			Meaning and significance of a business plan; Components of a
			business plan; Feasibility study- Product/Service Feasibility Analysis,
4	Business Plan	Practical	Industry & competition analysis, environment analysis, financial
-	development	Lab	feasibility analysis; Guidelines for writing BP; Meaning and
			importance of business model; Types of Business Models. Designing
			a prototype using MVP (Minimum Viable Product).
			Financial assistance through SFCs, SIDBI, Commercial Banks, IFCI;
			Non-financial assistance from DIC, SISI, AWAKE, KVIC, PM MUDRA
5	Project	Practical	yojana- procedures for obtaining loan under MUDRA; Initiatives of
	Assistance	Lab	NITI Ayog; Seed funding; Crowd Funding; Angel Investor; Venture
			Capitalist; Mezzanine financing; Financial incentives for SSI"s and Tax
			Concessions; Industrial Estates: Role and Types.

				DEPARTM	ENT OF COI	MMERCE
ester	Code	Course Title	Duration	Course Type	Session	Credits
V Semi	BPS SEC3	Internship and Report Writing	30	SEC-SB	2 Hours	30

Course Objective:		To help the students gain practical insights into the corporate world.				
Cours	Course Outcomes:					
CO1	Comprehend various aspects of report writing					
CO2	Preparing an internship report					

COs	Program Outcomes							
	PO1	PO2	PO3	PO4	PO5			
1	2				1			
2	3			3				
3=High	3=High 2=Moderate 1=Low							

Unit	Title	Hours	Contents
1	Report Writing - I	15	Writing process – Information search – plain language – general report writing – APA referencing - Indexing a report – formatting a report.
2	Report Writing - II	15	Cover Page – Index - Executive summary – Organisation History – Department profile – Internship summary – Learning outcomes – SWOC Analysis of the organisation – Findings and Suggestions – Conclusion – References

## Sixth Semester

- ☞ 3 DSC
- 2 DSE
- ☞ 1 SEC-VB

	DEPARTMENT OF COMMERCE									
Semester	Code	Course Title	Duration	Course Type	Session	Credits				
VI Sem	BPS 6123	Management Accounting and Analysis	60 Hours	DSC	4 Hours	4				

		To enable the stu	idents, analyse financia	l statements.			
Cours	e Objectives:	To interpret financial statements with a view to prepare management reports for					
		decision-making.					
Cours	e Outcomes:	_ <b>I</b>					
CO1	Understand th	ne basis of decision	-making accounting				
CO2	Preparation o	f cash flow stateme	ent				
CO3	Comprehend	and calculate the v	arious Ratios from Finar	ncial statemen	ts of a Co.		
CO4		nancial statements					
CO5	,	f management repo					
Refere	nce Books:						
#		Title	Author/s	;		Publisher	
1	Cost and Mana	gement Accounting	M.N Arora	M.N Arora		Himalaya Publishing House	
2	Advanced Cost	Accounting	S.N.Maheshwari	S.N.Maheshwari		ind	
3	Management a	nd Cost Accounting	Drury, Colin		Cengage L	earning	
4	Management A	Accounting	Khan and Jain		Tata McGr	aw Hill	
5	Management A	Accounting	R.S.N. Pillai & Bhagava	ati	S. Chand P	ublications	
Self-lea	arning topics: Analy	yse the financial statem	ents of a Limited Co. & Inter	rpreting the Fina	ncial Ratios c	of a Limited Co.	
COs			Program Outcome	S			
cos	PO1	PO2	PO3	PO4		PO5	
1	3	2					
2	3	2					
3	3	2	1				
4	3	2	1	1	1		
5	3	2	1		1		

Unit	Title	Hours	Contents
1	Introduction to Management Accounting	06	Management Accounting: Meaning - Definition - Objectives - Features- Role of Management Accountant- Relationship between Financial Accounting and Management Accounting, Relationship between Cost Accounting and Management Accounting.
2	Cash Flow Analysis and Cash Budget	16	Cash Flow Analysis Meaning and Definition of Cash Flow Statement - Concept of Cash and Cash Equivalents - Uses of Cash Flow Statement - Limitations of Cash Flow Statement - Provisions of Ind AS-7 (old AS 3) - Procedure for preparation of Cash Flow Statement - Cash Flow from Operating Activities - Cash Flow from Investing Activities and Cash Flow from Financing Activities - Preparation of Cash Flow Statement according to Ind AS-7 (old AS 3) (Indirect Method Only). Cash Budget- Concept and preparation of cash budget (fixed).
3	Ratio Analysis	14	Ratio-Meaning-Classification-Liquidity Ratios-Turnover Ratios-Solvency Ratios-Profitability Ratios-Preparation of Balance sheet from Ratios.
4	Financial Statement Analysis	10	Analysis of Financial Statements: Types of Financial Analysis- Problems on Comparative Statement analysis - Common Size Statement analysis- Trend Analysis.
5	Management Reporting	06	Meaning of Management Reporting - Requisites of a Good Reporting System - Principles of Good Reporting System - Kinds of Reports - Drafting of Reports under different Situations.

	DEPARTMENT OF COMMERCE									
ester	Code	Course Title	Duration	Course Type	Session	Credits				
VI Sem	BPS 6224	INCOME TAX- II	60 Hours	DSC	4 Hours	4				

Cours	e Objective:		dents to the various	•	ncome Tax Act relatir	ng to	
Cours	e Outcomes:	1					
CO1	Illustrate the concepts and features of assessment of profits and gains of individual proprietorship, Doctor,						
	Advocate and C	Chartered Accounta	nt as individual assessee				
CO2	Compute short	term and long-tern	n capital gains of an Indiv	idual assessee			
CO3	Compute taxab	le income from oth	er sources of an Individua	al assessee after	taking into account dedu	ction	
	u/s 57 and amo	unts disallowed u/s	s 58.				
CO4	Illustrate the m	echanism of carry f	forward and set off of an	Individual assesse	ee who is involved in Busi	iness	
	and Profession,	compute gross tot	al income of an Individua	l assessee after t	aking into account deduc	tion	
	u/s 80.						
CO5	Compute total	taxable income and	I tax liability of an Individ	ual assessee.			
Refere	nce Books:						
#	7	Γitle	Author/s	5	Publisher		
1	Direct taxes law	and practice	Singhania & Singhania		Taxmann Publications		
2	Direct Taxes La	w and Practice	Mehrotra and Dr. Goya	ıl	Sahitya Bhavan Publicat	tion.	
3	Income Tax		Gaur & Narang		Kalyani Publishers		
4	Income Tax Lav	v and Practice	Lal, B.B		Konark Publications		
5	Income Tax		Mohammed Umair		Skyward Publishers		
Self-lea	arning topics: Prepa	aration of return of in	come: e- filing of returns of	income & TDS, Dif	ference between old regim	e and	
new re	gime.						
	T						
COs	DO1	DO2	Program Outcon		POF		
	PO1	PO2	PO3	PO4	PO5		
1	2						
2	2	2					
3				3			
4			3		2		
5			2				
3=High	2=Moderate  1=Lo	OW					

Unit	Title	Hours	Contents
1	Profits and gains from business and profession	14	Heads of income, Income from business — Definition and basis of charge, essential features of a business, scope of income from business, guidelines for computing income from business, provisions related to admissible & inadmissible incomes & expenses, application-based problems on admissibility of incomes and expenses, problems on computation of profits and gains from business.  Income from profession—Definition and features, procedure for computing income from profession, problems on profession relating to chartered accountant, advocate and doctor only.
2	Income from Capital Gains	12	Capital gain – definition and basis of charge, concept of capital asset, concept of transfer, transactions not regarded as transfer, steps in computing capital gain, concept of indexing, forfeiture of advance, application-based illustrations, problems on capital gain, exemption for capital gains - U/S 54, 54B, 54D, 54EC,54F.
3	Income from Other Sources	10	Income from other sources - basis of charge, incomes chargeable under income from other sources, various kinds of securities and their tax treatment, tax provisions related to gifts, concept of TDS and grossing, deductions from incomes under the head other sources, expenses not allowed as deduction, application-based illustrations, illustrations related to gifts, illustrations on interest on securities, consolidated illustrations on income from other sources.
4	Deductions from Gross Total Income	08	Set-Off & Carry Forward of Losses (theory only), concept of gross total income, exemption vs. deduction,  Deduction's u/s: 80 C, 80 CCC, 80 CCD, 80 D, 80 DD, 80 E,80 EEA and 80EEB, 80 G, 80 GG, 80 QQB, 80TTA, 80TTB, 80 U and other relevant sections introduced in current finance bill applicable to individual assessee.
5	Assessment of individuals	08	Assessment – meaning and types, Computation of total income and tax liability of Individual assessee (including Section 115 BAC), problems - In case of Income from Salary & House Property (Computed income shall be given).

DEPARTMENT OF COMMERCE									
Semester	Code	Course Title	Duration	Course Type	Session	Credits			
VI Sem	BPS 6323	Auditing Principles and Practice	60 Hours	DSC	4 Hours	4			

Cours	e Objective:	To familiarise stud	dents with various pri	nciples and pra	ctices of Auditi	ng.			
Cours	e Outcomes:	1							
CO1	Understand the significance of fundamentals of audit framework.								
CO2	Comprehend	the uses of effective	internal control syste	em.					
CO3	Identify the p	rocedures involved i	n vouching and its rel	evant.					
CO4	Analyse the p	rocesses of verificati	on and valuation of a	ssets and liabil	ities.				
CO5	Develop the r	need for ethical and p	orofessionalism.						
Refere	nce Books:								
#		Title	Author	/s	Publi	sher			
1	Practical Audit	ing	Tandon BN		Sultan Chand P	ublications			
2	Principles & Pr	actices of Auditing	Alice Mani	lice Mani S		Sapna Book House			
3	Principles of A	uditing	Nanje Gowda		Vision Book House				
4	Principles And	Practice of Auditing	K. Venkataramana		Sapna Book House				
5	Principles of A	uditing	Pradeep Kumar	Kalyani Publish	er				
Self-lea	arning topics: 8 Ho	ours.							
	T								
COs			Program Outcom	ies					
	PO1	PO2	PO3	PO4		PO5			
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3			2						
4				3					
5						3			
3=High	2=Moderate 1=	Low		•	, ,				

Unit	Title	Hours	Contents
1	Introduction to Audit	12	Origin of audit, meaning, definition, purpose and functions of audit, factors responsible for the growth of auditing, advantages and limitations of audit- Difference between book keeping, accountancy and audit, Objects of Audit— Main object & Secondary objectives, Errors, Location of errors, Position of Auditors in relation to errors & frauds, different types of audit and their relative advantages, statutory audit- partial audit- cash audit- interim audit, balance sheet audit, cost audit and occasions audit; Investigation- Meaning, difference between Investigation and Auditing; Investigation regarding business purchase and investments, Professional ethics of an auditor
2	Audit Preparation	08	Preparations before audit- preparations by the auditor-considerations at the commencement of audit, audit program, audit files, audit note book, audit working papers. Procedure of audit adoption of distinctive ticks, routine checking- Test checking.
3	Internal Audit and Control	10	Internal Control: Meaning, Importance, Elements for internal control. Evaluation of internal control system - Internal control questionnaire; Internal Check: Meaning, definitions, fundamental principles, internal check as regards wages, cash sales, cash purchases, internal check in a store; Internal Audit: Meaning, importance advantages and limitations; Differences between Internal audit and statutory audit.
4	Vouching	10	Meaning, definition, importance of vouching, routine checking and vouching, voucher types of vouchers, vouching of receipts, vocation of cash sales, receipts from debtors, bills receivable, proceeds from the sale of investments and buildings; Vouching of payments - vouching of cash purchases - payments of creditors, bills payables, purchase of building, plant and machinery and patent rights, vouching of deferred revenue expenditure - preliminary expenses, cost of issue of shares and debentures, under writing commission.
5	Verification and Valuation of Assets & Liabilities	12	Definition general principles, difference between verification and valuation - Auditor's position as regards valuation of assets - Verification and valuation of fixed assets-good will-land and building - plant and machinery - patents and trademarks — investments - Current assets - cash in hand, cash at bank, sundry debtors, stock in trade and bills receivable, methods of valuing stock in trade, verification of liabilities, sundry creditors, bills payable, outstanding expenses and contingent liabilities. Company Auditor Appointment, qualifications and removal, powers, duties and liabilities of an auditor-civil and criminal.

	DEPARTMENT OF COMMERCE								
Semester	Code	Course Title	Duration	Course Type	Session	Credits			
VI Sem	BPS VOC 2	GST- Law and Practice	30+30 Hours	VOC-2	4 Hours	3			

Cours	e Objective:	To equip studen	ts with the principles ar	nd provisions o	of Goods and Services	Tax		
Cours	e Outcomes:							
CO1	Recognise the applicability and structure of Goods and Services Tax in India							
CO2	Comprehend	the various provision	ons of Central, State an	d Integrated G	oods and Services Tax	(.		
CO3	Interpret the	Procedure and Lev	y under Goods and Serv	vices Tax				
CO4	Appraise the	process of Assessm	ent and filing returns					
CO5	Understand t	ne mechanics of GS	T and technology					
Refere	nce Books:							
#		Title	Author/	S	Publisher			
1	Goods and Ser	vices Tax	Madhukar N Hiregan	ge	Wolters Kluwer			
2	Goods & Services Tax		Dr. Agrawal & CA. Ma	Dr. Agrawal & CA. Malhotra		Bloomsbury India		
3	Understanding	GST	Kamal Garg	Kamal Garg		Barat's Publication		
4	GST - Law & Pr	actice	Dr. B.G. Bhaskara	Dr. B.G. Bhaskara		ouse		
5	Taxman's GST	Acts with Rules	Bare Act	Bare Act		Taxmann Publications		
Self-lea	arning topics: 8 Ho	urs.						
	T							
COs			Program Outcome	es				
	PO1	PO2	PO3	PO4	PO5			
1	2	2		1				
2			2	2	3			
3					3			
4	1		1		3			
5		3						
3=High	2=Moderate 1=l	.ow						

Unit	Title	Hours	Contents
1	Fundamentals of GST	08 Hours	Objectives and basic scheme of GST, Meaning Salient features of GST Subsuming of taxes Benefits of implementing GST Constitutional amendments - Structure of GST (Dual Model) Central GST State / Union Territory GST Integrated GST - GST Council: Structure, Powers and Functions. Provisions for amendments, GST administration
2	GST Acts - CGST, SGST (Karnataka State), IGST	08 Hours	Salient features of CGST Act, SGST Act (Karnataka State), IGST Act - Meaning and Definition: Aggregate turnover, Adjudicating authority, Agent, Business, Capital goods, Casual taxable person, Composite supply, Mixed supply, Exempt supply, Outward supply, Principal supply, Place of supply, Supplier, Goods, Input service distributor, Job work, Manufacture, Input tax, Input tax credit, Person, Place of business, Reverse charge, Works contract, Casual taxable person, Non-resident person. Export of goods / services, Import of goods / services, Intermediary, Location of supplier of service, Location of recipient of service
3	Procedure and Levy Under GST	20 Hours	Registration under GST: Procedure for registration, Persons liable for registration, Persons not liable for registration, Compulsory registration, deemed registration, Special provisions for Casual taxable persons and Non-resident taxable persons. Exempted goods and services - Rates of GST. Procedure relating to Levy: (CGST & SGST): Scope of supply, Time of supply of goods and services, Value of taxable supply. Computation of taxable value and tax liability. Procedure relating to Levy: (IGST): Inter-state supply, intra-state supply, Zero rates supply, Value of taxable supply Computation of taxable value and tax liability. Input tax Credit: Eligibility, Apportionment, Inputs on capital goods, Distribution of credit by Input Service Distributor (ISD) Transfer of Input tax credit - Simple Problems on utilization of input tax credit.
4	Assessment and returns	10 Hours	Furnishing details of outward supplies and inward supplies, first return, claim of input tax credit, Matching reversal and reclaim of input tax credit, Annual return and Final return. Problems on Assessment of tax and tax liability.
5	GST and Technology	06 Hours	GST Network: Structure, Vision and Mission, Powers and Functions. Goods and Service Tax Suvidha Providers (GSP): Concept, Framework and Guidelines and architecture to integrate with GST system. GSP Eco system. (Theory only).

	DEPARTMENT OF COMMERCE									
Semester	Code	Course Title	Duration	Course Type	Session	Credits				
VI Sem	BC SEC4	Financial Modelling	30	SEC-SB	2 Hours	30				

Course Objective:		To familiarize the students with the concepts and application of excel in valuation of business					
Cours	Course Outcomes:						
CO1	Understanding the company valuation and financial analysis						
CO2	Acquire skills to do comprehensive research on the performance of companies.						
CO3	Apply key financial management analytical skills required for financial planning						
Reference:							
International financial modelling in excel, Danielle stein Fairhurst, John Wiley India Ltd							

COs	Program Outcomes							
	PO1	PO2	PO3	PO4	PO5			
1		2	1					
2		2	2					
			3					
3=High 2=Moderate 1=Low								

Unit	Title	Hours	Contents				
	Understanding Financial		Introduction, Sources of Financial Information, Understanding				
1	Modelling and Financial	10	Business Drivers, Revenue Drivers, Working Capital Drivers and				
	Statements		Balance Sheet Drivers. Case Study.				
2	Financial Statement Analysis	0	Financial Statement Analysis-Financial Ratio, Activity Ratio,				
2	Financial Statement Analysis	8	Liquidity Ratio, Solvency Ratio and Cash Flow Ratio.				
2	Methods of Valuation	4.2	DCF Valuation, Weighted Average Cost of Capital, Sensitivity				
3	Methods of Valuation	12	Analysis, Relative Valuation-Case study				

## DSE

Discipline Specific Electives

## **Business Process Management**

- . Capital Markets for Business Process Services
- 2. Managing Business Process I
- 3. Managing Business Process II
- 4. Supply Chain Management

						EPARTIV	IENT OF CO	MMERCE	
ester	Code		Course Title		Duration	Course Type	Session	Credits	
V Semester	BPS 5523		L MARKETS FOR I	BUSINESS	30+30 Hours	DSE 1	4 Hours	3	
Cou	rse Obje	ective:	To understand ab		& capital ma	rket and to	know abou	t mutual	
Cou	rse Out	comes:							
CO1	Illust	rate the fu	nctioning of the capita	al market in India ar	nd its requirem	ents of Busin	ess process s	ervices.	
CO2	Iden	tify the vari	ious capital market ins	struments.					
CO3	Desig	gn a hedgin	g strategy for managi	ng risk of stocks of t	the Capital mar	ket by using	Derivatives.		
CO4	Appl	ying the kn	owledge about Mutua	I funds and Hedge	Funds.				
CO5	Desc	ribe the sta	ages of Trade cycle and	d process involved i	n Investment b	anking			
Refer	rence Boo	oks:							
#			Title	Auth		Publisher			
1	Capit	al Markets: I	Institutions and	Fabozzi and Frank J		Prentice	Prentice Hall India Learning		
1	Instru	uments			Private L	Private Limited			
2	Finar	icial markets	and Institutions	Frederic S Mishkin, Stanley G Eakins, Tulsi Jayakumar		s, Pearson			
3	Cour	se Material		Tata Consultancy S	Tata Con	Tata Consultancy Services Pvt Ltd			
Self-l	earning t	opics: 8 Hou	ırs.	1					
COs				Program Outo	1				
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2			1						
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4			2				2		
5		3 3 2 2							
3=Hi	gh 2=Mo	derate 1=Lo	ow			1			

Unit	Title	Hours	Contents
1	Financial Markets and Trade	08	Meaning of capital market – Importance of capital market-Capital market in India- Market types – Primary and secondary market-OTC - Business process in TLC - Parties involved in TLC - Role of the process - Master agreement - Order management - Trade execution.
2	Capital Market Instruments	10	Introduction of securities – Types of securities - Equities - Types of equity - Preference stock - Warrants - Leaps and Lepo - Types of capital - debt / equity - Cost of capital – Fixed income and govt. securities - Interbank money market - Repo and types - Security borrowing. Types of securities and markets - Bankers' acceptance - US treasuries - Bond and interest types
3	Derivatives and Risk Management in Capital Markets	10	Introduction of derivatives – Basics on derivatives -Growth of derivatives market - Forward - Hedging - Speculation - Performance case let, - Future - Options- Option. Hedging and speculation, Introduction – Types of risk - Settlement and clearing – Assessment of credit risk.
4	Mutual Funds	12	Mutual fund objectives and industry players - Responsibilities of fund accountant - Fund expenses - NAV and components - Benefits of mutual funds — Transfer agency - Hedge funds vs Mutual funds. Meaning of private equity - Understanding private equity operations - Fund accounting and NAV calculations - Direct private equity funds - Role of private equity - Fund of fund and structure - Realization and investors in private equity - Private equity vs hedge funds
5	Basics of Investment Banking	12	Investment banking -Trade capture and booking - trade enrichment - Confirm / affirm / match - Allocation and reporting - Position reconciliation - Mark to market and margining — Clearing and settlement - Clearing - Stock loan fees - Prime brokerage - Global custody services - Risk management , advisory services and consulting services — Corporate actions - Mandatory - Dividends - Stock splits - Spin offs - Mergers and acquisitions - Return of capital - Voluntary - Rights exercise - Tender offer - Corporate actions : How they affect securities

	DEPARTMENT OF COMMERCE								
Semester	Code	Course Title	Duration	Course Type	Session	Credits			
V Semi	BPS 5424	MANAGING BUSINESS PROCESS	30+30 Hours	DSE 2	4 Hours	3			

Cours	By comprehending, interpreting, and applying various tools for business process outsourcing (BPO) management, students will be equipped to identify and manarisks associated with BPO, ultimately achieving improved business process efficient and effectiveness.							
Cours	e Outcomes:							
CO1	Analyse and manage business processes through process definition, BPO models, and customer focus.							
CO2	Improve pro	cess efficiency thro	ugh mapping, S	ix Sigma, an	d Lea	n methodologies.		
CO3	Enhance pro	blem-solving and q	uality control th	nrough struc	tured	d methods and tools.		
CO4	Master key b	ousiness functions f	or effective org	anizational	mana	gement.		
CO5	Mitigate risk	s through informat	ion security pra	ctices and c	ontin	gency planning.		
Referer	l nce Books:							
#		Title	Autho	r/s		Publisher		
1	Managing Busi	ness Processes	TCS		Tata Consultancy Services.			
2	Essentials of Bu	isiness Process	Thomas N. Duening and Rick		Wiley			
3	Business Proce	ss Outsourcing	Sarika Kulkarni		Jaico Publishing House			
	Business Proce		John K. Halvey and Barbara		Wiley			
4		gies, and Contracts	Murphy Melby		VVIIC	,		
5	Essentials of Bu	siness Process	D John Franklin, S Narrikan		Deep and Deep publications			
	Outsourcing							
Self-lea	rning topics: 8 H	ours						
COs			Prograi	m Outcomes				
	PO1	PO2	PO3	PO4		PO5		
1	3			1				
2	2			2				
3	1	2		1				
4	3			2				
5	1	1 1						
3=High	2=Moderate 1=	Low	•	•				
Unit	Title Hours Contents							

1.	Process Management	12	Process definition – Identification of business process – Difference between core process and support process – Components of process management – Understanding internal customer vs end user.  Role of BPO Industry in process management –Typical business processes outsourced to India –BPO operating models – BPO life cycle.
2.	Process Mapping	12	Process mapping techniques – SIPOC – Swim Lane diagram – Process mapping tools.  Six sigma methodology overview – Six sigma organization - Six sigma project methodology.  Introduction to lean – Lean evolution – Principles – 8 Types of waste (TIMWOODS) – Kaizen - Lean tools – Value stream mapping – Poke yoke – Difference between pull system and push system – 5S principles.
3.	Problem Solving & Quality Management	12	Process solving steps –Why-Why analysis – Benefits – Significance - Steps to complete the 5 whys – Failure mode and effects analysis.  7QC (Basic & New) Tools for simple problem solving – Histograms-Cause and Effect diagram - Check sheets - Pareto diagrams – Graphs-Control charts – Scatter diagram.  Introduction to quality management – Quality assurance.  Customer management – Knowledge management – Capacity
	Delivery Management	8	management – People management – Transition management – Finance management.
5.	Risk Management	8	Risk factors – Information security awareness – Fraud management – Password and identity management – Business continuity plan.

	DEPARTMENT OF COMMERCE									
Semester	Code	Course Title	Duration	Course Type	Session	Credits				
VI Sem	BPS 6424	Investment Analysis and Portfolio Management	30+30 Hours	DSE 3	4 Hours	4				

Course Objectives:		1. To provide conceptual framework to evaluate the characteristics of various					
		investment avenues					
		2. To familiarize students with investment decisions and portfolio management.					
Cours	e Outcomes:						
CO1	Comprehend various Investment Avenues						
	· ·	<u>'</u>					
CO2	Understand sto	Understand stock valuation through fundamental Analysis					
CO3	Analyse stock valuation through Technical Analysis						
CO4	Construct optimum portfolio by using Markowitz's and Sharpe Model						
CO5	Evaluate the portfolios by using Sharpe's, Treynor's and Jensen performance indices						
Refere	nce Books:						
#		Title	Author/s		Publisher		
1	Investment Analys	sis and Portfolio Management	Prasanna Chandra		McGraw Hill		
2	Security analysis 8	& portfolio Management	Punithvathy Pandian		Vikas Publication		
3	Investment and P	ortfolio Management	S. Kevin		Tata McGraw Hill		
4	Security Analysis	and Portfolio Management	K. Venkataramana		SBHP		
5	Investment Mana	gement	Bhalla V Sult		Sultan Chand		
Self-lea	arning topics: 8 Hou	rs.	1		1		
COs	Program Outcomes						
COS	PO1	PO2	PO3	PO4	PO5		
1	3						
2	2	2					
3				3			
4			3	2	3		
5			2				
3=High	2=Moderate 1=Lo	W	1		1		

Unit	Title	Hours	Contents
1	Introduction to Investment Management	10	Introduction and Significance of Savings & Investment - Financial and Economic Meaning of Investment — Investment v/s Speculation, Hedging, Arbitrage & Gambling, — Factors Influencing Investment. Investment Avenues - Decisions. Types of Risk: Systematic & Unsystematic.
2	Fundamental Analysis	12	Fundamental Analysis – Economic Analysis, Industry Analysis, Company Analysis. Securities analysis using Mean, Standard Deviation, Coefficient of Variation with probabilities. Calculation of Portfolio Risk and Return. Problems & Cases.
3	Technical Analysis	10	Technical Analysis-Dow Theory, Elliot Wave Theory - Types of Charts & Chart Patterns-Technical Indicators, SMA, EMA, ROC, RSI, Bollinger Bands, MACD. Efficient Market Hypothesis & Random Walk Theory.
4	Portfolio Management	12	Diversification- Objectives and benefits; Portfolio management Process. Optimal Portfolio, Markowitz Model (Two securities) – Sharpe Single Index Model. Capital Market Line– Capital Asset Pricing Model – Security Market Line – Alpha and Beta Calculation. Problems & Cases.
5	Portfolio Evaluation and Revision	08	Portfolio evaluation – Need and process - Methods of Evaluation- Sharpe, Jensen and Treynor Model, Portfolio revision- Concept of Stress Test - Problems & Cases.

	DEPARTMENT OF COMMERCE						
Semester	Code	Course Title	Duration	Course Type	Session	Credits	
VI Sem	BPS 6523	SUPPLY CHAIN MANAGEMENT	30+30 Hours	DSE 4	4 Hours	3	

Cours	e Objective:	To understand the	operations of suppl	y chain manage	ement.		
Cours	e Outcomes:						
CO1	Comprehend the overview of outsourcing and supply chain management.						
CO2	Interpret the supply chain sourcing and procurements						
CO3	Identify the After Market Services & Sales Order Management.						
CO4	Analyse the Logistics Fleet and Warehouse Management.						
CO5	Understand the types and methodology of inventory management.						
Refere	nce Books:						
#		Title	Author	·/s	Publisher		
1	Supply Chain Management		TCS Supply Chain Management Team		Tata Consultancy Services		
2	Supply Chain Management: A Logistics Approach		Coyle, John J.		Cengage Learning		
3	Essentials of Su	ipply Chain management	Hugos, Michael H.		Wiley		
4	Supply Chain Management: Strategy, Planning and Operations		Chopra, Sunil		Pearson		
5	Operations and Supply Chain  Management		Jacobs, F. Robert		McGraw Hill		
Self-lea	arning topics: 8 H	ours.					
60-	Program Outcomes						
COs	PO1	PO2	PO3	PO4		PO5	
1	2						
2	2	2					
3				3			
4			3			2	
5			2				
3=High	2=Moderate 1=	-Low	1				

Unit	Title	Hours	Contents
1	An Overview to Supply Chain Management (SCM)	10	Outsourcing- Business Process Outsourcing; Types, Classification and Domains of BPS; Future & Challenges- SCM in BPS; Supply Chain Management Overview; Characteristics of Supply Chain; Upstream & Downstream Concepts; Supply Chain Functions; SCM Offerings.
2	Supply Chain Sourcing and Procurement	08	Introduction to Five Basic Components of SCM; Source to Pay – An Understanding; Sourcing and Procurement Lifecycle; Procurement to pay Process Cycle; Technology Intervention in Sourcing and Procurement.
3	After Market Services & Sales Order Management	12	Introduction to After Market Services; Warranty Management; Service Parts Management & Claims Processing system; Procurement Parts and Logistics; Reverse Logistics; Objectives & Introduction; Order Quotation; Order acceptance and Order Entry; Order Administration; Order Fulfilment; Major Operational Challenges in SOM; Tools/Best practices; Inventory Management; Logistics.
4	Logistics Fleet and Warehouse Management.	10	Objectives & Introduction; Logistics Fleet - Meaning, Definition and Benefits; Types of Fleet in Goods Transportation; Warehouse Management - Meaning, Definition and Benefits; Functions of Warehouse & benefits of efficient Warehouse Management; Operational Challenges in Logistics Fleet & Warehouse Management.
5	Inventory Management	10	Objectives & Introduction; Inventory Management - Meaning, Definition and Benefits; Type of Inventory; Methodology of Inventory; JIT Inventory; Inventory Carrying Cost; Inventory Control System.